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**STATE OF NEW HAMPSHIRE**

**PUBLIC UTILITIES COMMISSION**

**August 25, 2022** - 9:01 a.m.  
21 South Fruit Street  
Suite 10  
Concord, NH

RE: **DG 22-020**  
**NORTHERN UTILITIES, INC.:**  
Petition for Approval of Step  
Adjustment.

**PRESENT:** Chairman Daniel C. Goldner, Presiding  
Commissioner Pradip K. Chattopadhyay  
  
Tracey Russo, Clerk

**APPEARANCES:** **Reptg. Northern Utilities, Inc.:**  
Patrick H. Taylor, Esq.  
  
**Reptg. New Hampshire Dept. of Energy:**  
Paul B. Dexter, Esq.  
*(Regulatory Support Division)*

Court Reporter: Steven E. Patnaude, LCR No. 52

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I N D E X

PAGE NO.

**WITNESS PANEL:**            **CHRISTOPHER J. GOULDING**  
                                   **KEVIN E. SPRAGUE**  
                                   **CHRISTOPHER J. LeBLANC**  
                                   **DANIEL T. NAWAZELSKI**

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**E X H I B I T S**

<b>EXHIBIT NO.</b>	<b>D E S C R I P T I O N</b>	<b>PAGE NO.</b>
1	Petition for Approval of Step Adjustment	<i>premarked</i>
2	Revised Step Adjustment Filing	<i>premarked</i>
3	Settlement Agreement and Attachment filed in Docket DG 21-104	<i>premarked</i>
4	<b>RESERVED FOR RECORD REQUEST</b> (103), 110 <i>(For NH DOE to file the Final Audit Report related to this Step Adjustment)</i>	

**P R O C E E D I N G**

1  
2 CHAIRMAN GOLDNER: Okay. Good morning.  
3 I'm Chairman Goldner. I'm joined today by  
4 Commissioner Chattopadhyay. We're here in Docket  
5 DE 22-020 for a hearing regarding Northern  
6 Utilities, Incorporated, Petition for Approval of  
7 Step Adjustment.

8 Let's take appearances, beginning with  
9 the Company.

10 MR. TAYLOR: Good morning. Patrick  
11 Taylor, Chief Regulatory Counsel, appearing on  
12 behalf of Northern Utilities, Inc.

13 CHAIRMAN GOLDNER: Thank you. And the  
14 New Hampshire Department of Energy.

15 MR. DEXTER: Good morning. Paul  
16 Dexter, appearing on behalf of the Department of  
17 Energy.

18 CHAIRMAN GOLDNER: Very good. For  
19 preliminary matters, I have Exhibits 1 through 3  
20 that have been prefiled and premarked for  
21 identification. Is this correct? Are there any  
22 objections? And is there anything else we need  
23 to do recovering -- is there anything else we  
24 need to cover regarding exhibits?

1 MR. TAYLOR: Not from the Company's  
2 perspective.

3 MR. DEXTER: None from the Department.

4 CHAIRMAN GOLDNER: Okay. Thank you.

5 Are there any other preliminary  
6 matters, before we have the witnesses sworn in?

7 MR. TAYLOR: Yes. I would just request  
8 some time from the Commission today, given that  
9 this is a docket that is separate or you might  
10 even say "broken off" from the rate case, I would  
11 ask the Commission's permission to do some direct  
12 with a couple of our witnesses today, to give  
13 some background and establish a baseline for why  
14 we're here today, discuss the calculation before  
15 the Commission, and just get some of that on the  
16 record, because some of it may have not have come  
17 over from the other -- from the other case.

18 CHAIRMAN GOLDNER: Okay. Any  
19 objections, Mr. Dexter?

20 MR. DEXTER: No. I think that would be  
21 helpful.

22 CHAIRMAN GOLDNER: Okay. Okay, that  
23 sounds good.

24 Anything else that we need to cover?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1                   *[No indication given.]*

2                   CHAIRMAN GOLDNER: No? Seeing none.

3                   Let's proceed with the witnesses.

4                   Mr. Patnaude, would you please swear in  
5                   the panel.

6                   (Whereupon **Christopher J. Goulding,**

7                   **Kevin E. Sprague, Christopher J.**

8                   **LeBlanc,** and **Daniel T. Nawazelski** were

9                   duly sworn by the Court Reporter.)

10                  MR. TAYLOR: All right. I will start  
11                  with Mr. Goulding. I'll first do the  
12                  qualification of the witnesses, and then move to  
13                  direct examination of the witnesses.

14                  **CHRISTOPHER J. GOULDING, SWORN**

15                  **KEVIN E. SPRAGUE, SWORN**

16                  **CHRISTOPHER J. LeBLANC, SWORN**

17                  **DANIEL T. NAWAZELSKI, SWORN**

18                  **DIRECT EXAMINATION**

19                  BY MR. TAYLOR:

20                  Q     Starting with Mr. Goulding. Please state your  
21                  name, employer, and the position that you hold  
22                  with the Company, and your responsibilities in  
23                  that position?

24                  A     (Goulding) My name is Christopher John Goulding.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 I'm the Director of Rates and Revenue  
2 Requirements for Unutil Service Corp. My  
3 responsibilities include all rates and regulatory  
4 filings related to the financial requirements of  
5 Northern and Unutil Corp.'s other subsidiaries.

6 Q Hearing Exhibit 1 is the Company's initial filing  
7 in this case. And included in this exhibit are  
8 initial direct testimony that you co-sponsored  
9 with Mr. Sprague and Mr. LeBlanc, as well as  
10 supporting Schedules GSL-1 through GSL-5. Was  
11 your initial direct testimony and the supporting  
12 schedules prepared by you or under your  
13 direction?

14 A (Goulding) Yes, it was.

15 Q Do you have any corrections to your initial  
16 direct testimony and supporting schedules that  
17 you'd like to make on the stand today?

18 A (Goulding) Yes, I do. In Schedule GSL-1, it  
19 inadvertently included the retirements in the  
20 "Install" column, instead of just plant  
21 additions. The Company corrected this  
22 inadvertent error in Revised Schedule GSL-1,  
23 which was filed on June 8th, 2022, and included  
24 in Hearing Exhibit 2.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Any other corrections to the initial direct  
2 testimony, other than subsequent revisions?

3 A (Goulding) No, that's it.

4 Q Do you adopt your initial direct testimony and  
5 supporting schedules as your sworn testimony in  
6 this case?

7 A (Goulding) Yes, I do, subject to the revisions  
8 described in our revised direct testimony and its  
9 accompanying schedules.

10 Q Hearing Exhibit 2 includes your revised direct  
11 testimony. Was this revised direct testimony  
12 prepared by you or under your direction?

13 A (Goulding) Yes, it was.

14 Q Hearing Exhibit 2 also includes Revised Schedules  
15 1 through -- Revised Schedules GSL-1 and GSL-5,  
16 as well as additional Schedules GSL-6 through  
17 GSL-10. Were these schedules prepared by you or  
18 under your direction?

19 A (Goulding) Yes, they were.

20 Q And do you have any correction to your revised  
21 direct testimony or the attached schedules?

22 A (Goulding) Yes, I do. I have some one correction  
23 that has no impact on the calculation of the  
24 rates. If we turn to Hearing Exhibit 2, Bates



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Page 020, and you look in the first column  
2 labeled "Total Investment Year", Column (a), in  
3 between Line 4 and 5, there's an amount of  
4 "\$211,872,045". This amount should not be on  
5 this schedule. It equals the sum of Line 4,  
6 minus Line 5, and represents the beginning net  
7 plant number. There was a check to confirm the  
8 amount reconciled to the final rate base used in  
9 the revenue requirement. And it should have been  
10 removed prior to filing the schedules.

11 Q Thank you. Do you adopt your revised direct  
12 testimony, Revised Schedules GSL-1 and -5, as  
13 well as the additional Schedules GSL-6 through  
14 GSL-10, as part of your sworn testimony in this  
15 case?

16 A (Goulding) Yes, I do.

17 Q Mr. Sprague, I'm going to ask you some similar  
18 questions.

19 Please state your name, employer, the  
20 position that you hold with the Company, and your  
21 responsibilities in that position?

22 A (Sprague) My name is Kevin Sprague. I am the  
23 Vice President of Engineering for Unitil Service  
24 Corp.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Hearing Exhibit 1, as I discussed with  
2 Mr. Goulding, is the Company's initial filing in  
3 this case. Included is initial direct testimony  
4 that you co-sponsored with Mr. Goulding and Mr.  
5 LeBlanc, as well as supporting schedules. Was  
6 your initial direct testimony and the supporting  
7 schedules prepared by you or under your  
8 direction?

9 A (Sprague) Yes, it was.

10 Q Do you have any corrections to your initial  
11 direct testimony or schedules that you want to  
12 note today?

13 A (Sprague) No additional changes at this time.

14 Q Do you adopt your initial direct testimony and  
15 supporting schedules as your sworn testimony in  
16 this case?

17 A (Sprague) Yes, I do.

18 Q Hearing Exhibit 2 includes your revised direct  
19 testimony, as well as supporting schedules. Was  
20 this revised direct testimony and the supporting  
21 schedules prepared by you or under your  
22 direction?

23 A (Sprague) Yes, it was.

24 Q Do you have any corrections to your revised

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 testimony or the supporting schedules that you'd  
2 like to make on the stand today?

3 A (Sprague) No additional changes at this time.

4 Q And do you adopt your revised direct testimony  
5 and schedules as part of your sworn testimony in  
6 the case today?

7 A (Sprague) Yes, I do.

8 Q Mr. LeBlanc, you probably see where I'm going.  
9 Please state your name, employer, and the  
10 position that you hold with the Company, and your  
11 responsibilities in that position?

12 A (LeBlanc) My name is Christopher LeBlanc. I'm  
13 employed by Unitil Service Corp. I'm Vice  
14 President of Gas Operations. And I have overall  
15 responsibility for the operation, maintenance,  
16 and construction of Northern's distribution  
17 system.

18 Q Hearing Exhibit 1 includes initial direct  
19 testimony that you co-sponsored with Mr. Sprague  
20 and Mr. Goulding, as well as supporting  
21 schedules. Was your initial direct testimony and  
22 the supporting schedules prepared by you or under  
23 your direction?

24 A (LeBlanc) Yes, it was.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Do you have any corrections to your initial  
2 direct testimony and the supporting schedules  
3 that you'd like to make today?

4 A (LeBlanc) Not at this time.

5 Q Do you adopt your initial direct testimony and  
6 supporting schedules as your sworn testimony in  
7 this case?

8 A (LeBlanc) Yes, I do.

9 Q Hearing Exhibit 2 includes your revised direct  
10 testimony. Was the revised direct testimony  
11 prepared by you or under your direction?

12 A (LeBlanc) Yes, it was.

13 Q And the supporting schedules that accompanied  
14 that, were those also prepared by you or under  
15 your direction?

16 A (LeBlanc) Yes.

17 Q Do you adopt your revised direct testimony and  
18 revised schedules as part of your sworn testimony  
19 in this case?

20 A (LeBlanc) Yes, I do.

21 Q Thank you. And, finally, Mr. Nawazelski, would  
22 you please state your name, employer, the  
23 position that you hold with the Company, and your  
24 responsibilities in that position?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Nawazelski) Good morning. My name is Daniel  
2 Nawazelski. I am the Manager of Revenue  
3 Requirements for Unitil Service Corp. In this  
4 capacity, I am responsible for the preparation  
5 and presentation of distribution rate cases, and  
6 in support of other various regulatory  
7 proceedings.

8 Q Did you submit direct written testimony in this  
9 matter?

10 A (Nawazelski) No, I did not.

11 Q Did you assist in the preparation of the  
12 testimonies and the schedules included in Hearing  
13 Exhibits 1 and 2?

14 A (Nawazelski) Yes, I did.

15 Q Are you able to provide sworn -- well, are you  
16 able to provide answers to the Commission today,  
17 as necessary, in connection with the materials  
18 included in these hearing exhibits?

19 A (Nawazelski) Yes, I am.

20 MR. TAYLOR: I have nothing else, in  
21 terms of qualifications. So, I would just ask  
22 the Commission's permission to move on to  
23 direct?

24 CHAIRMAN GOLDNER: Very good.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 BY MR. TAYLOR:

2 Q Mr. Goulding, please refer to Hearing Exhibit 1.  
3 Can you please explain, at a high level, what is  
4 included in that exhibit?

5 A (Goulding) Sure. In the Company's last base rate  
6 case, DG 21-104, Northern had proposed a  
7 multiyear rate plan, with three annual step  
8 adjustments, for certain non-growth capital  
9 additions in 2021, 2022, and 2023.

10 So, the Company proposed to make its  
11 initial filing for 2021 additions on March 31st,  
12 2022. Hearing 1 is that filing, which was  
13 submitted before the parties reached settlement  
14 in the rate case.

15 Q Is the step adjustment revenue requirement  
16 calculation methodology proposed in the Company's  
17 initial filing different than the methodology  
18 used to calculate the revenue requirement that's  
19 presented for the Commission's consideration  
20 today?

21 A (Goulding) Yes. The Company's initial step  
22 adjustment filing, which was made prior to the  
23 Settlement Agreement, utilizes what is known as  
24 the "list approach".

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q And can you describe the "list approach", and  
2 explain why the Company proposed that as its  
3 initial method?

4 A (Goulding) Yes. Under the "list approach", the  
5 annual step adjustment's revenue requirement is  
6 based on a list of qualifying capital additions  
7 in the relevant investment year, which, in the  
8 Company's initial filed rate plan, included all  
9 non-growth investments.

10 The Company proposed a "list approach"  
11 in DG 21-104, and in its initial step adjustment  
12 filing, because that is the methodology that had  
13 historically been used for the Gas Division, and  
14 similar to what we agreed to with the parties in  
15 a prior settlement for the 2017 rate case.

16 Q What was the revenue requirement associated with  
17 the list approach, as presented in the initial  
18 filing?

19 A (Goulding) The revenue requirement was  
20 \$2,355,084, which you can see in Hearing  
21 Exhibit 1, Bates Page 2237, Line Number 17.

22 Q And, after submitting the Company's initial  
23 filing, the parties to DG 21-104 negotiated and  
24 submitted a comprehensive Settlement Agreement to

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the Commission for its approval. Did the  
2 Settling Parties agree upon a different  
3 methodology for determining the step adjustment  
4 revenue requirement?

5 A (Goulding) Yes. The parties agreed to a "change  
6 in net plant" methodology, and is similar to the  
7 methodology utilized in the recent UES step  
8 adjustment, and that has historically been  
9 utilized when calculating step increases for  
10 electric utilities in New Hampshire.

11 Without speaking for the other Settling  
12 Parties, there was also a general understanding  
13 among the parties that the Commission preferred a  
14 "change in net plant" approach to the "list  
15 approach".

16 I will note that the Company also  
17 agreed in settlement to reduce the number of its  
18 requested steps from three to one.

19 Q And applying the change in net plant methodology,  
20 what is the revenue requirement associated with  
21 2021 non-growth plant additions?

22 A (Goulding) The revenue requirement associated  
23 with 2021 non-growth plant additions is  
24 \$1,397,227, which is approximately \$960,000 less



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 than the Company has requested in the initial  
2 filing. Just to avoid any confusion, the  
3 \$1,397,227 amount excludes the revenue increase  
4 of \$157,739 associated with the post-test year  
5 amortization that was agreed to in the Settlement  
6 approved in DG 21-104. The combined total is the  
7 requested amount of \$1,554,966.

8 Q And did the Company also agree to a rate case  
9 stay-out in connection with the Settlement  
10 Agreement?

11 A (Goulding) Yes. The Company agreed to stay out  
12 until 2024.

13 Q And Hearing Exhibit 2, that comprises the  
14 Company's revised step adjustment filing, is that  
15 right?

16 A (Goulding) Yes. This incorporates, among other  
17 things, the change in net plant approach agreed  
18 to by the parties in the DG 21-104 Settlement  
19 Agreement.

20 Q If you could refer to Hearing Exhibit 2, Bates  
21 Pages 018 to 019? This is the Revised Schedule  
22 GSL-1 2021 Cost Summary. Can you please explain  
23 what's included in that revised schedule?

24 A (Goulding) Just give me one second, I might have

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 -- okay. Schedule GSL-2 includes budget input  
2 sheets and construction authorizations for  
3 projects placed in service in 2021; Schedule  
4 GSL-3 includes cost records for specific 2021  
5 projects; and Schedule GSL-4 includes cost  
6 records for blanket 2021 projects.

7 Taken together with Revised Schedule  
8 GSL-1, these schedules provide a full cost record  
9 for both growth and non-growth investments in the  
10 2021 investment year.

11 Q Thank you. And you reference "Revised GSL-1".  
12 That shows the total '21 plant additions and  
13 costs of removal, among other items, correct?

14 A (Goulding) Yes. Revised, yes.

15 Q Same exhibit, Hearing Exhibit 2, Bates Page 020,  
16 this is Revised Schedule GSL-5, entitled "2022  
17 Step Adjustment". Can you just explain what's  
18 shown in this schedule?

19 A (Goulding) Sure. Revised Schedule GSL-5 shows  
20 the calculation of the revenue requirement  
21 requested by the Company for recovery through the  
22 step adjustment, utilizing the method agreed to  
23 by the Settling Parties in DG 21-104.

24 Q And, of the projects included in Revised GSL-1,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           what is the Company seeking to recover?

2   A       (Goulding) The Company is only seeking the  
3           recovery of the revenue requirement associated  
4           with the non-growth change in net plant, plus  
5           recovery of the post-test year project  
6           amortization, and those amounts are included in  
7           Column (c).

8   Q       And can you please explain the methodology used  
9           to calculate net plant in Revised Schedule GSL-5?

10   A       (Goulding) Yes. The methodology, which the  
11           parties agreed to in DG 21-104 in the  
12           comprehensive Settlement Agreement, set forth in  
13           Lines 1 to 11, the Company starts with the net  
14           "Utility Plant" balance approved in DG 21-104,  
15           Line Number 1. Line Number 2 and 3 are "Plant  
16           Additions" and "Retirements" for 2021, getting  
17           you the "Ending Utility Plant" for 2021. And  
18           these amounts are assigned to growth and  
19           non-growth additions within Columns (b) and (c).  
20           Line 5 is the "Beginning Accumulated  
21           Depreciation" balance. Line 6 provides the  
22           annual "Depreciation Expense" booked in 2021 by  
23           the Company. This amount includes depreciation  
24           expense associated with the 2021 additions as

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           they were placed into service, as well as the  
2           depreciation expense for all vintage investments  
3           prior to 2021.

4    Q       Okay.  So, the roughly 8.6 million in  
5           depreciation expense, shown at Line 6, Column  
6           (c), is not related solely to the approximately  
7           16.6 million in non-growth plant additions shown  
8           on Line 2?

9    A       (Goulding) No, it is not.

10   Q       Why is it necessary for the Company to include  
11           2021 additions, as well as vintages prior to 2021  
12           that have not fully depreciated?

13   A       (Goulding) The cost recovery proposal that the  
14           parties agreed to in settlement was a "net plant"  
15           approach, which captures the annual change in net  
16           plant associated with non-growth.  It would go  
17           against both the Settlement Agreement and  
18           commonly accepted ratemaking step increase  
19           philosophy to exclude prior vintage depreciation  
20           expense roll-forward when calculating the net  
21           plant.

22   Q       All right.  Just going down a little bit further,  
23           can you please explain what Lines 7, 8, and 9  
24           are?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Goulding) Seven (7) is "Retirements", which is  
2 also shown on Line 3, and then get us out of the  
3 retirement entry, and then actual 2021 cost of  
4 removal, salvage and transfers are included  
5 there, to derive at the "Ending Accumulated  
6 Depreciation" amount on Line 9.

7 Q On Line 10, "Ending Net Utility Plant", is the  
8 difference between "Ending gross Utility Plant"  
9 and the -- and then "Ending Accumulated  
10 Depreciation", is that right?

11 A (Goulding) That's correct.

12 Q And Line 11 is the "Change in Net Utility Plant"  
13 allocated between growth and non-growth projects?

14 A (Goulding) That's correct.

15 Q In Docket DE 22-026, which was Unitil Energy  
16 Systems' step adjustment docket, the Commission  
17 propounded a record request at the hearing. Do  
18 you recall that request?

19 A (Goulding) Yes, I do.

20 Q And that request essentially was -- or, asked  
21 that the Company assume the "Beginning Utility  
22 Plant" figure, which is shown here on Revised  
23 Schedule GSL-5, Line 1, Column (a), that it  
24 included no growth component, and then asked that

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the Company calculate the revenue requirement  
2 assuming no additions were made in 2021, then  
3 calculated the revenue requirement for non-growth  
4 assets added in 2021, and then sum those two  
5 numbers. Does that match your recollection?

6 A (Goulding) Yes, it does.

7 Q And the Commission also asked, alternatively,  
8 that the Company subtract 2021 growth plant  
9 additions from the total change in net plant, and  
10 calculate the revenue requirement, correct?

11 A (Goulding) Yes.

12 Q And did the Company respond to those requests by  
13 performing the requested calculations?

14 A (Goulding) Yes, we did.

15 Q And, in your opinion, do the alternative  
16 calculations provide an accurate method for  
17 determining change in net plant for purposes of  
18 establishing the step adjustment revenue  
19 requirement?

20 A (Goulding) No. This is an inaccurate method for  
21 calculating the Company's change in net growth --  
22 net and non-growth net plant in 2021. And the  
23 calculation effectively assigns all depreciation  
24 expense to non-growth plant additions, which

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 would include prior to 2021 vintage depreciation  
2 expense, which is not consistent with the  
3 Settlement or past historic step increase  
4 practice.

5 The methodology agreed to by the  
6 parties in the DG 21-104 Settlement Agreement  
7 appropriately allocates depreciation expense to  
8 the investment that produced the costs, example,  
9 growth and non-growth investments. Assigning the  
10 growth-related depreciation expense to non-growth  
11 investments creates a mismatch in cost assignment  
12 to the non-growth revenue requirement, and thus  
13 arbitrarily reduces the investment in which the  
14 Company is allowed a return.

15 Q Okay. Thank you for that explanation. Looking  
16 at Lines 13 and 14, can you please explain the  
17 calculation of return and taxes on the change in  
18 net plant?

19 A (Goulding) The calculations on Line 13 and 14 is  
20 multiplying the pre-tax rate of return approved  
21 in DG 21-104 by the change in net plant, to get  
22 the return and taxes associated with the return  
23 on the net change in net plant.

24 Q And please explain Lines 15 through 17, which

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 complete the revenue requirement calculation?

2 A (Goulding) Per the terms of the Settlement  
3 Agreement in, again, DG 21-104, the Company is  
4 allowed recovery of depreciation expense on  
5 non-growth additions, state property taxes on  
6 non-growth additions, and the amortization  
7 expense on certain post-test year projects that  
8 was a separate item within the Settlement  
9 Agreement.

10 Q And can you also please explain the calculation  
11 behind the 574,258 of depreciation expense on  
12 non-growth additions that's shown on Line 15,  
13 Column (c)?

14 A (Goulding) Yes. So, that calculation is  
15 multiplying the non-growth plant additions of  
16 \$16,597,063, times the average depreciation rate  
17 for the system that was approved in the last rate  
18 case of 3.46 percent.

19 Q Can you explain the difference between the amount  
20 on Line 15 and the amount provided on Line 6, the  
21 roughly \$8.6 million?

22 A (Goulding) As I explained earlier, Line 6  
23 includes all vintage year depreciation expense,  
24 which is accurate and appropriate to do when



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 calculating the change in net plant. On Line 15,  
2 for revenue requirement recovery purposes, the  
3 Company is afforded the annualized depreciation  
4 expense on non-growth additions. The annualized  
5 depreciation expense is not currently recovered  
6 in the Company's last base rate case, because  
7 that one was a test year related to 2020. So,  
8 there's no double-recovery, because these are  
9 2021 capital additions -- or, plant additions.

10 Q Okay. Thank you. And I know you've already gone  
11 over this, but what is the revenue requirement or  
12 the revenue increase being requested by the  
13 Company in this step?

14 A (Goulding) The total revenue requirement increase  
15 is on Line 18 of GSL-5, Page 1. And it's  
16 "\$1,554,966".

17 MR. TAYLOR: Thank you. I have further  
18 questions for these witnesses.

19 CHAIRMAN GOLDNER: Okay. Thank you for  
20 walking through that. And we'll turn to  
21 cross-examination, and Attorney Dexter.

22 MR. DEXTER: Thank you, Mr. Chairman.  
23 I want to start with just a couple of follow-ups  
24 on what we heard this morning.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

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**CROSS-EXAMINATION**

BY MR. DEXTER:

Q So, Mr. Goulding, you started off by referencing Exhibit 2, Bates Page 020. And you explained the figure which appeared between Line 4 and Line 5, in Column (a), \$212 million. And I think you said that it "didn't really belong there", that I guess it should be ignored or erased.

Could you explain again what that figure is, and whether or not it's useful to the calculation of the change in net plant that's displayed on this schedule?

A (Goulding) Yes. So, what it is is it's the beginning net plant number. So, if you compare that number to the "Ending Net Utility Plant" number on Line 10, the difference is the change in net plant. So, it's just a different way to look at the calculation. But it essentially equals Line 4, "Ending Gross Utility Plant", minus the beginning -- or, excuse me, it equals Line 1, the "Beginning Utility Plant", minus Line 5, "Beginning Accumulated Depreciation". The sum of those two items equals "\$211,872,045".

Q So, it's not an incorrect number. It's

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           actually -- it could be considered useful in the  
2           calculation of net plant, from what I understand  
3           what you're saying?

4   A       (Goulding) Yes.  These schedules could be  
5           arranged in a different way, where you could have  
6           this amount that is shown and assisting the  
7           calculation, but it has no impact on the overall  
8           calculation based on the presentation.

9   Q       Okay.  And, if you were to assign a label in the  
10          column under "Description", just so I have it  
11          right, what would you call this \$212 million  
12          figure?

13   A       (Goulding) "Beginning Net Utility Plant".

14   Q       Okay.  And then, so, Beginning Net Utility Plant,  
15          minus Line 10, "Ending Net Utility Plant", give  
16          you "change in net plant", on Line 11.  Do I have  
17          that right?

18   A       (Goulding) That's correct.

19   Q       Okay.  All right.  Thanks.  In your direct  
20          testimony live here today, you mentioned a couple  
21          of times, you know, the "list approach" versus  
22          the "net plant approach" that the Company  
23          presented in the rate case, and in this case,  
24          step adjustment case.  And I think you said that

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the Company started with a "list approach" in the  
2 underlying rate case, DG 21-104, do I have that  
3 right?

4 A (Goulding) That's correct.

5 Q Okay. And the list that you're talking about in  
6 the underlying rate case is actually the same  
7 list that we have here in the step adjustment, at  
8 Exhibit 2, starting on Bates Page 018. Is that  
9 right?

10 A (Goulding) Yes. That's correct.

11 Q And, so, it's a "list", in the sense that all the  
12 projects are listed. But, in fact, it's the  
13 Company's entire capital expenditures for 2021 in  
14 both instances, and by that I mean both the  
15 underlying rate case, when it was -- both the  
16 underlying rate case and in the step adjustment  
17 phase, right?

18 A (Goulding) Yes. So, the original "list approach"  
19 proposed by the Company included all non-growth  
20 capital additions.

21 Q Right. And the list that starts at Exhibit 2,  
22 Page 18, actually has the growth projects listed  
23 as well, in the detailed lines, like Line 1  
24 through, I don't know, 75, or whatever it is,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 right? They're on there, correct?

2 A (Goulding) Yes.

3 Q And then, they're designated -- the projects are  
4 designated between "growth" and "non-growth"  
5 about five or six columns over from the left,  
6 correct?

7 A (Goulding) That's correct.

8 Q And, so, what I wanted to ask you was, when you  
9 get to the bottom of the list, this is now Bates  
10 Page 019, there's a section that's called  
11 "Capital Additions Percentage Split", it says  
12 "Growth 17 percent" and "Non-Growth 83 percent".  
13 Do you see that on Bates 019?

14 A (Goulding) Yes, I do.

15 Q Are those percentage splits simply -- not  
16 "simply", but are they calculated by sort of  
17 sorting the projects up above by "growth" and  
18 "non-growth", and summing up all the relevant  
19 addition numbers?

20 A (Goulding) That's exactly what it is.

21 Q Okay. So, it's not an allocation based on the  
22 historical splits or anything?

23 A (Goulding) No, not at all. It's grabbing all the  
24 Gs, summing them up, and grabbing all the

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 non-Gs -- or, NGs and summing them up.

2 Q Okay. So, since both methods, the "list  
3 approach" and the "net plant approach" work from  
4 the same list, can you explain, in a few  
5 sentences, the fundamental difference between the  
6 "list approach" that was presented in the  
7 underlying rate case and this "net plant  
8 approach" that the parties agreed to in the  
9 Settlement?

10 A (Goulding) Yes. So that what happens is, under  
11 the "net plant approach", depreciation expense  
12 that runs off is taken into account, so we reduce  
13 the eligible investments by the depreciation  
14 expense associated with the non-growth  
15 investments. So, you're taking into account the  
16 fact that your net plant is going down for  
17 purposes of calculating the return.

18 Q When you say "your net plant is going down", what  
19 do you mean by that?

20 A (Goulding) If we had no additions at all, and we  
21 started off with \$300 million of net plant at the  
22 beginning of the year, and had just \$10 million  
23 of depreciation expense, we would end up with  
24 \$290 million of net plant. So, there's the

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 decrease from the 300 million to 290 million.

2 So, we're taking that into account when  
3 we're calculating the return on the capital  
4 additions that we're putting into service in  
5 2021.

6 Q And, so, this is, in a sense, this "net plant  
7 approach", is sort of a -- I guess I'd call it a  
8 "partial rate base update", would you agree?

9 A (Goulding) It's similar, yes.

10 Q And, when I say "partial", I mean, because the  
11 largest component of rate base, generally  
12 speaking, is net plant. But there are other  
13 elements of rate base that aren't updated in this  
14 approach, is that right?

15 A (Goulding) That's correct.

16 Q And some of those elements would include  
17 materials and supplies, customer deposits, and I  
18 guess the biggest item would be deferred taxes,  
19 which are a rate base deduction, correct?

20 A (Goulding) There's deferred taxes, and then  
21 there's also the excess deferred income taxes,  
22 which would be a rate base deduction also, but  
23 those are flowing back as part of the rate case,  
24 so, they're going down.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q But they're not -- they're not reflected in this  
2 net plant approach, correct?

3 A (Goulding) No, they're not.

4 Q Okay. And, before we get into some questions  
5 about the specific projects that were done in  
6 2021, I wanted to ask you a little bit more about  
7 the rates that are proposed. Could you -- is it  
8 correct that the rates that are proposed by the  
9 Company today for approval can be found on  
10 Exhibit 2, Pages 25 and -- I'm sorry, 26 and 27?

11 A (Goulding) Yes. That has the requested rates.

12 Q And those requested rates are in Column (I),  
13 under "Permanent Rates Step Adjustment September  
14 1st, 2022", is that right?

15 A (Goulding) That's correct.

16 Q Okay. And, looking at Column (A), we have  
17 different rates for all the various customer  
18 classes, correct?

19 A (Goulding) Yes. That's correct.

20 Q And, looking up at the little box at the top of  
21 the page, above Columns (I) and (J), we see that  
22 these rates were designed to collect the step  
23 adjustment revenue requirement that you mentioned  
24 earlier of "1,554,966", correct?



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Goulding) That's correct.

2 Q And, in looking at the various rates in Column  
3 (I), I see that none of the rate changes occur in  
4 the "customer charge" element of the bills for  
5 any of the classes, is that right?

6 A (Goulding) That's correct. In the Settlement  
7 Agreement, Section 6.3, in the DG 21-104 rate  
8 case, the revenue -- it called for the revenue  
9 requirement increase to be collected  
10 proportionally through the volumetric charges for  
11 all the rate classes. So, the customer charge  
12 was not changed.

13 Q Okay. And that Settlement that you referenced, I  
14 think that is Exhibit 3, if I'm not mistaken,  
15 that also required that the revenue requirement  
16 from the step adjustment be assigned to the  
17 various rate classes in proportion to each  
18 class's underlying test year revenues. Do you  
19 have that right?

20 A (Goulding) That's correct.

21 Q And is that distribution between the classes  
22 shown on Exhibit 2, Bates 025?

23 A (Goulding) Yes. So, that top calculation that  
24 you were referring to before, between (I) and

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 (J), and it's showing a 3.37 percent increase for  
2 all revenues. So, each class is being increase  
3 by 3.37 percent.

4 You'll see on Rate -- for "Rate R-10",  
5 Line 14, it appears to be "3.33 percent", instead  
6 of 3.37 percent. But we had to take the Rate R-5  
7 and the R-10 class as a whole to design the  
8 increase. So, it's not exactly 3.37 percent for  
9 R-5 and R-10. But, if you combine the R-5 and  
10 R-10, Residential Heating/Residential Heating,  
11 Low Income, it comes out to that 3.37 percent  
12 increase.

13 And, if you continue to look down the  
14 page, in that Column (L), you'll see all "3.37  
15 percent" increases.

16 Q Okay. And the amount of money collected from  
17 each class is shown one page earlier, on Bates  
18 025, is that right?

19 A (Goulding) That's correct.

20 Q Okay. And, back to 26, I'm jumping around a  
21 little bit. Exhibit 2, Bates 026, there are  
22 other columns on here. On the right-hand side,  
23 there's a column labeled "Step Adjustment  
24 August 1st, 2023", and I see that the

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 distribution rate, for example, for the  
2 Residential Heating class, goes down a little  
3 bit. Can you explain why that is?

4 A (Goulding) Yes. So, as part of the Settlement  
5 Agreement, we had agreed to recover the annual  
6 revenue requirement over an 11-month period. So,  
7 what we've included here is, in those columns  
8 that say "Step Adjustment August 1st, 2023" is,  
9 is to remove the 11-month recovery, the annual  
10 recovery over an 11-month period, and change it  
11 back to a recovery over a 12-month period.

12 Q And you're not seeking approval for that  
13 August 1st, 2023 change here today, is that  
14 right?

15 A (Goulding) So, we're just -- we're including it  
16 here as a proof to show how the math will work.

17 Q And you'd expect that the Company would propose a  
18 rate change for effect August 1st, 2023 sometime  
19 in the Summer of 2023, is that right?

20 A (Goulding) I think it could be a compliance  
21 filing, a filing that comes out of the order  
22 here. But the calculation would not change.  
23 Those would be the rates being adjusted back for  
24 an August 1st recovery.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q If there were an interim change in distribution  
2 rates, not that we're anticipating one, though,  
3 that this calculation would be different,  
4 wouldn't it?

5 A (Goulding) Correct. If there was an exogenous  
6 event or a tax change that resulted in a  
7 distribution rate change or another law that came  
8 into play, then these rates would not be  
9 accurate.

10 Q Okay. Would decoupling effect the base rates  
11 between now and August 1st, 2023?

12 A (Goulding) No, it would not. Because all of the  
13 step adjustment is built off of the test year  
14 billing determinants. So, it's just updating to  
15 add in one more month of billing determinants  
16 within the calculation. So, what it does is it  
17 starts with the permanent rates effective  
18 August 1st, 2022, and increases all those rates  
19 for the \$1,554,966.

20 Q And, if I understand, any adjustments made for  
21 decoupling, when that clause takes effect, are  
22 not made in base distribution rates, correct?

23 A (Goulding) Could you restate that or --

24 Q Yes. When the decoupling mechanism kicks in, if

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           you will, after a year, any adjustment for  
2           decoupling will not be made in base rates, but  
3           will be made through the Local Distribution  
4           Adjustment Charge, correct?

5   A       (Goulding) It's its own separate mechanism. I  
6           think it's the Revenue Decoupling Adjustment  
7           Clause. I think it was part -- a component of  
8           the distribution charge, but it's separate from  
9           these distribution rates.

10   Q       Right. Okay. Okay, I'd like to turn to the  
11           testimony in Exhibit 2, which is the step  
12           adjustment testimony, at Bates Page 011. And  
13           there, that testimony indicates that the capital  
14           spending forecast for Northern Utilities for 2021  
15           was \$30 million, but actual plant additions ended  
16           up being \$20.6 million, and I'm rounding. But,  
17           if someone on the panel could explain what led to  
18           that decrease, please, in actual versus  
19           forecasted capital additions?

20   A       (Sprague) So, in any given year, the -- we're  
21           kind of comparing two different numbers here.  
22           One is an actual spending number, one is the  
23           amount that's closed to plant. So, we're not --  
24           we're not really comparing two spending numbers

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 to this.

2 So, what happens, in this case, is --  
3 was, you know, what happens in many years, there  
4 are some projects from previous years that don't  
5 get closed to plant until, say, in this case,  
6 2021, there's projects that are started in 2021  
7 that don't get closed till subsequent years.

8 Q So, what I shouldn't conclude or the Commission  
9 shouldn't conclude from that testimony that the  
10 capital budget was -- or, capital spending was,  
11 like, underspent by 50 percent or anything like  
12 that?

13 A (Sprague) No.

14 Q Okay. All right. Thanks for that clarification.

15 Okay. So, I wanted to ask some  
16 questions about a few specific projects that are  
17 included on the list. The first one that I  
18 wanted to ask about is -- so, I need to go to the  
19 list, which is Exhibit 2, Bates 018. And the  
20 second line on the list is called "New Gas  
21 Services". And it has an authorization, over --  
22 about two-thirds of the way over, in the \$2.2  
23 million range, and it has a plant in service  
24 amount of only \$6,000. And, so, I have a couple

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 of questions about that line.

2 First of all, I guess, based on our  
3 earlier discussion, because this line has a "G"  
4 next to it, meaning it's a "growth project", that  
5 it has no impact on the revenue requirement and  
6 the rates proposed in this step adjustment. Is  
7 that right?

8 A (Sprague) That is correct.

9 [Court reporter interruption regarding  
10 the microphone.]

11 **BY THE WITNESS:**

12 A (Sprague) That is correct.

13 BY MR. DEXTER:

14 Q Okay. So, I suppose I shouldn't ask about it,  
15 but I'm going to anyway, because I have some  
16 questions about it.

17 So, if I wanted to go to the  
18 authorization for these projects, for the "New  
19 Gas Services" project, where would I find that?

20 A (Sprague) So, that would be part of Schedule  
21 GSL-2. I'm just making sure that I have the  
22 right one. On Page 4 of that schedule.

23 Q Okay. And, for purposes of the hearing room, I  
24 have that as Hearing Exhibit 1, Bates Page 023.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           And it's a sheet that's entitled "Northern New  
2           Hampshire Construction Authorization", under  
3           "Description", it says "New Gas Service", and the  
4           budgeted amount is \$2,283,000, is that right?

5   A       (Sprague) That is correct.

6   Q       Okay. And could you explain what "New Gas  
7           Services" are?

8   A       (Sprague) This is a blanket project that we  
9           budget, based upon a combination of past history  
10          and expected new customer additions. So, these  
11          are customers that do not exist now. So, these  
12          are new, new services to new customers.

13                   And, to maybe head you off a little  
14          bit, the authorized amount is for the entire  
15          year. So, this is -- being a budget project,  
16          this is budgeted at what we consider in our  
17          capital budget system at the parent level. So,  
18          there may be many different particular projects  
19          or work orders that actually fall under this  
20          particular authorization.

21                   So, in comparing back to the previous  
22          schedule that you were looking at that showed  
23          that we spent about \$6,000, but had an  
24          authorization of \$2.3 million, that particular



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 project was only one construction work order  
2 underneath this authorization.

3 Q When you say "down at the parent level", would  
4 this 2.8 [2.3?] million include projects outside  
5 of New Hampshire?

6 A (Sprague) No.

7 Q Okay.

8 A (Sprague) No, this is budgeted for New Hampshire.

9 Q Okay. Now, on this sheet, again, this is  
10 Exhibit 2, Bates Page 023 -- Exhibit 1, Bates  
11 Page 023, in the left-hand column, where it says  
12 "Action Date", all the dates there are for 2019.  
13 And, yet, this step adjustment is for plant  
14 additions in 2021.

15 Could you explain why the -- what the  
16 "2019" date represents?

17 A (Sprague) So, the "2019" date is the date at  
18 which this particular authorization was approved.  
19 But. Going back to my previous discussion about  
20 the individual work orders, so that there was a  
21 work order that was taken out in 2019, but was  
22 not closed to plant until 2021.

23 Q Okay. And I was trying to find the cost detail  
24 for this project. And I understand that this is

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 a "blanket project", I think I understand this to  
2 be a "blanket project". And, so, therefore, I  
3 expected to find the cost information somewhere  
4 in Exhibit 1, under Schedule GSL-4. And I know  
5 it's only -- only going to show "\$6,000", but I  
6 wasn't able to find that. Could you take a  
7 moment and tell me where that cost backup is?

8 A (Sprague) I do not see it in that. It is not  
9 provided in that cost record --

10 Q Okay.

11 A (Sprague) -- in GSL-4.

12 Q Yes. So, I'm looking in the neighborhood of  
13 GSL-4, which is Exhibit 1. And I'm around Bates  
14 Page 300 -- I'm at Bates Page 640, sorry, I'm at  
15 Bates Page 649, which is the beginning of  
16 Schedule 4, which is for the blankets. And, so,  
17 I thought I would find it, like, in this area.  
18 Is that right? Is that where it would have been,  
19 if it were provided?

20 A (Sprague) Generally, yes.

21 Q Okay. Because the backup is presented in the  
22 same order as the projects show up on the list,  
23 generally speaking, correct?

24 A (Sprague) Correct.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Okay. But, for purposes of this case, included  
2 in the step adjustment is only the figure of six  
3 and a half thousand dollars, right?

4 A (Sprague) But, again, this is a growth project.  
5 So, it's not part of the step adjustment.

6 Q Okay. It's not in the revenue calculation at  
7 all?

8 A (Sprague) Correct.

9 Q Revenue requirement calculation?

10 A (Sprague) Correct.

11 Q Okay. All right. We'll move on from gas  
12 services.

13 I wanted to ask about another project,  
14 I think this one is also a growth project. So, I  
15 want to go back to the list, which is Exhibit 2,  
16 Page 18. And I want to ask about Line 43, which  
17 is entitled "South Village Tuscan". And I also  
18 want to ask about Line 55, which is labeled  
19 "Tuscan Village - Medical". Could you explain  
20 what these projects are and why they're listed as  
21 "growth projects"?

22 A (Sprague) Those were mains extensions within  
23 Tuscan Village.

24 Q And Tuscan Village lies in the Town of Salem, is

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           that right?

2   A       (Sprague) That is correct.

3   Q       And, when you say "main extension", can you  
4           explain what that is?

5   A       (Sprague) So, "main extension" would be new mains  
6           installed to reach new customers.

7   Q       And the Tuscan Village is a new development, is  
8           that right?

9   A       (Sprague) That is correct.

10   Q      Were their customers on the site of what's now  
11           Tuscan Village in the past?

12   A      (Sprague) Yes.

13   Q      And I guess what I'm asking is, the difference  
14           between extending mains to a new complex like  
15           Tuscan Village, versus extending mains to, for  
16           instance, the Epping project that took place over  
17           the last couple of years where the Company never  
18           served before. It sounds like the Company has  
19           served the area of Tuscan Village, in Salem, for  
20           many years. I'm just curious how this fell in  
21           the "growth" column versus the "non-growth"  
22           column?

23   A      (Sprague) So, this would have been an expansion  
24           of the development as it's been growing. So,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           this would be, yes, we have mains into the  
2           development as a whole, but the development  
3           continues to expand further and further across  
4           the piece of property where we do not have mains,  
5           and adding new customers.

6    Q       Is this considered a "large" project by the  
7           Company? Is the expansion down there considered  
8           "large"?

9    A       (LeBlanc) Yes. This is a -- this is a multiyear  
10           expansion project into Tuscan Village. And the  
11           way our construction for our distribution system  
12           is implemented, it's in conjunction with the  
13           build-out from the local developer. So, we have  
14           mains into Tuscan Village, and we coordinate the  
15           installation of our gas infrastructure in  
16           accordance and in conjunction with his build-out  
17           of that development. So, we have multiyears  
18           where we're installing new mains as they build  
19           out that large-scale development. If that  
20           makes --

21   Q       Does that require the expansion of existing mains  
22           as well?

23   A       (LeBlanc) Yes. Because we install our existing  
24           mains as they put in new road infrastructure and

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 new houses. So, it's a phased approach to that  
2 build-out.

3 Q Okay. Do you know over what period of time the  
4 Tuscan Village expansion is projected?

5 A (LeBlanc) Not off the top of my head, no, I  
6 don't. I know it's a multiyear phased approach  
7 for the installation. And we've been installing  
8 pipe there since, I believe, 2020.

9 Q Okay. Do you have active customers there in  
10 Tuscan Village now?

11 A (LeBlanc) I believe we do.

12 Q Okay. So, again, on the Tuscan Village two  
13 projects, if I were to scroll over to the  
14 right-hand side of Page 18 of Exhibit 2, there's  
15 a column called "Budget". And both of these  
16 projects have a budget of "\$3,360,439". Could  
17 you explain why both projects have the same  
18 budget?

19 A (Sprague) Yes. This is for the same reason as  
20 the "New Gas Services" above. This is -- the  
21 budget number that you see there is for the  
22 parent level mains extension capital budget. So,  
23 that would include all of the mains extensions  
24 for that particular year. And, then, underneath

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           that, there would be individual projects.

2   Q       And I see sort of the same phenomena a few lines  
3           down, if I go to Line 58 through 62, there's a  
4           bunch of projects that don't seem related to me,  
5           but maybe they are, and they all have the same  
6           budget of "3,372,830".

7                        Could you explain why they would all  
8           have the same budget?

9   A       (Sprague) Yes.  Because they're all mains  
10          extensions.

11   Q       They're all main extensions.

12   A       (Sprague) So, if you look at the fifth column  
13          over, which is titled "Budget Number", you see  
14          all of those start with a "JAB"?  That's the  
15          budget code for "mains extensions".  And then,  
16          you can see each of them have a subsequent number  
17          "JAB15", "17".  "20", "21", "22".  Those are all  
18          separate projects, separate mains extensions,  
19          that were originally budgeted at a parent level.

20   Q       Okay.  And the budget figures don't calculate --  
21          don't factor into the calculation of the revenue  
22          requirement or the rates at issue, correct?

23   A       (Sprague) Correct.  These are growth-related  
24          projects.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q They're what projects?

2 A (Sprague) Growth-related projects.

3 Q Oh. But, even if they weren't, none of the  
4 budget figures in that column factor in --

5 A (Sprague) The budget figures, no.

6 Q Okay. So, again, sticking with the list, I  
7 wanted to ask some questions about a non-growth  
8 project this appears on Line 44. And it's  
9 entitled or titled "Railroad Ave. Gonic System  
10 Improvement". It has a install amount of over  
11 \$5 million. And it was authorized at about  
12 \$2.3 million, if I'm reading this right. Could  
13 you explain what this project is?

14 A (Sprague) Yes. If you'll indulge me for a  
15 minute, just to kind of bring everybody around to  
16 the same place. Back in our 2017 rate case, I  
17 believe that was 17-070, the Company first  
18 brought up a concern about the capacity in the  
19 Rochester area, and presented a case for our  
20 inability to add new customers without going  
21 through a rather lengthy process to increase the  
22 capacity to Rochester. Rochester is at the  
23 tail-end of our New Hampshire system, served by a  
24 single pipe. So, at that point in time, we had



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 proposed several projects, that ultimately were  
2 wrapped into the step adjustment at that time  
3 that then PUC Staff and the Company and the OCA  
4 agreed to, and the Commission ultimately  
5 approved. And that step adjustment was focused  
6 around an upgrade to what we call the  
7 "Dover-Somersworth High Line", and a  
8 reinforcement -- kind of a phased reinforcement  
9 throughout the Rochester system, which included  
10 upsizing some mains, doing some uprates, doing  
11 some regulator station upgrades to increase  
12 pressure.

13 So, this project, this Railroad Ave.  
14 Gonic, the one right after it in the list,  
15 "Rochester Reinforcement Phase 3", and I believe  
16 it's Line -- just make sure I'm pointing you to  
17 the right project, and Line 29, are all projects  
18 that are focused on increasing the capacity to  
19 the Rochester area.

20 So, now that -- so, now that we've kind  
21 of got through that, so, this particular project  
22 was -- was to extend higher pressure further into  
23 Rochester. And the path that we had chosen, at  
24 budget time, was a path that essentially took us

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 across a bridge. When we got into the detailed  
2 design of that bridge, that bridge ends up being  
3 actually a curved bridge, that we could not hang  
4 on, because of the curve of the bridge. So,  
5 then, we looked at drilling under and doing a  
6 horizontal directional drill to install under the  
7 river.

8 Because of the curve of the bridge, the  
9 drill, no matter what side of the bridge we put  
10 it on, would put the drill essentially going  
11 underneath residential homes, and we couldn't do  
12 that.

13 So, then, we felt that the -- we came  
14 back and decided to install it in a different  
15 location, which, from a system standpoint, ends  
16 up providing more benefit to the system, but the  
17 challenge is, is where we needed to tie into at  
18 our Axe Handle Brook Station, that is located on  
19 one of Northern's old manufactured gas sites.  
20 So, the material in the ground had to be handled  
21 as hazardous material, 100 percent of it needed  
22 to be taken away, disposed of. This different  
23 route ended up with a different drill under the  
24 Cocheco River and us hanging on a bridge.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           So, really, the project that was  
2           budgeted and the scope that was budgeted is not  
3           ultimately the scope that ended up happening.

4   Q    Okay. And I want to break that down a little  
5           bit, if I could, because I think a lot of what  
6           you said is included in the construction  
7           authorizations. So, I want to go to Exhibit 1,  
8           Bates Page 130. And I'm at a Construction  
9           Authorization for Railroad Ave. Gonic system  
10          Improvement, dated "February 20th, 2020", and an  
11          amount of about 2.4 million. Is that the right  
12          Construction Authorization for the original  
13          project?

14   A    (LeBlanc) The original authorization was for 2  
15          million --

16                            *[Court reporter interruption.]*

17   **BY THE WITNESS:**

18   A    (LeBlanc) 2,362,474.

19   BY MR. DEXTER:

20   Q    Right. And I just want to make sure everyone is  
21          looking at the right document. So, again, I'm at  
22          Exhibit 1, Page 130, which is also GSL-2, "Page  
23          111 of 265"?

24   A    (LeBlanc) That is correct.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Okay. So, this authorization was written or took  
2 place in 2020, correct?

3 A (LeBlanc) That is correct.

4 Q Okay. And is this the authorization for the  
5 first part of the project that you described, Mr.  
6 Sprague, the one that ultimately wasn't completed  
7 because of the curve in the bridge?

8 A (LeBlanc) Yes, it was.

9 Q Okay. And then, on the next page, this is Bates  
10 131, there's -- it looks to me, the authorization  
11 up on top -- well, the budgeted amount is still  
12 2.4 million, but the new authorized amount is  
13 5,019,000, correct?

14 A (LeBlanc) That is correct.

15 Q And this one is dated "February 23rd, 2021", is  
16 that right?

17 A (LeBlanc) That is correct.

18 Q Okay.

19 A (Sprague) If you -- maybe something that will  
20 help you is, if you look right under where it  
21 says "Budgeted Amount", you'll see where it says  
22 "Type", and it says "Revision", and the  
23 "Sequence" is "2", so, if you'll notice, the  
24 authorization number is the same, the budgeted

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 amount is the same, because those haven't  
2 changed. But this is a revised authorization for  
3 this particular project.

4 Q So, the "Revision" and the "Sequence 2" appears  
5 on Bates 131, or Page 112 of 265. So, that would  
6 indicate that it was a revision?

7 A (Sprague) Correct.

8 Q Okay. All right. And, in the text below, it  
9 describes -- well, let me withdraw that question  
10 and start again.

11 When did the -- when did costs begin to  
12 incur for this project that ultimately ended up  
13 in the step adjustment that we're talking about  
14 today? Was it 2020 or 2021?

15 A (Sprague) So, there were --

16 A (LeBlanc) The majority of this construction took  
17 place in 2020.

18 Q And did any construction occur at the original  
19 site that Mr. Sprague talked about with the  
20 curved bridge?

21 A (LeBlanc) No, it did not.

22 Q Okay. So, where, in the process, were you  
23 costwise when the decision was made to go from  
24 the first location to the second location? In

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 other words, was any costs incurred at the first  
2 location that's included in the step adjustment?

3 A (Sprague) Yes. There was probably some design  
4 cost that happened to identify -- when we were  
5 designing that original drill under, around the  
6 curved bridge.

7 Q Okay. Do you know how much?

8 A (Sprague) Not off the top of my head.

9 Q Okay. And I want to get to the cost detail  
10 later. So, maybe some of that will become clear  
11 when we get to that. Would you -- okay. Well,  
12 we'll wait till we get to the cost detail.

13 So, then, moving to the revised  
14 authorization, there is some discussion in the  
15 text about the environment -- I guess about two  
16 things. One was a horiz -- "HDD", is that  
17 "horizontal drill", what's the second "D"?

18 A (LeBlanc) "Horizontal directional drill".

19 Q "Horizontal directional drill". And then,  
20 there's also some discussion about the "Handle  
21 Brook Station" and "contamination". And I know  
22 you touched on that briefly, Mr. Sprague. But it  
23 sounds like those were two driving cost factors  
24 for the \$5 million -- approximately \$5 million?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (LeBlanc) That is correct.

2 Q Okay. So, let's deal with the first one first.  
3 The horizontal directional drill, can you explain  
4 what that is and why it was necessary?

5 A (LeBlanc) The horizontal directional drill was  
6 used to cross the Cocheco River. So, it's,  
7 basically, we're drilling the new pipeline  
8 underneath the riverbed.

9 Q And is that considered preferable, from a cost or  
10 an environmental standpoint to some other option?

11 A (LeBlanc) So, each HDD is -- or, each crossing of  
12 a river or a waterway is different. But HDD does  
13 have less impact to the river itself. And, in  
14 this instance, where we crossed, there was no  
15 bridge that we could have used as an alternative.  
16 So, directional drill was really our only  
17 methodology for crossing that rive and getting to  
18 the regulator station.

19 Q Okay. And the regulator station, is that the  
20 "Axe Handle Brook Station" that you're talking  
21 about?

22 A (LeBlanc) That is correct.

23 Q Okay. And explain please why it's important for  
24 this -- this is a new pipe, I guess, right, for

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           this new pipe to tie into the system at the  
2           regulator station?

3   A       (LeBlanc) That pipe to the regulator station  
4           significantly increased the capacity and the  
5           pressure for the Rochester area.

6   Q       Which was the whole point of the project to begin  
7           with?

8   A       (LeBlanc) That is correct.

9   Q       Okay. And the regulator station happens to be  
10          located at a former manufactured gas plant, is  
11          that what I heard you say?

12   A       (LeBlanc) That is correct.

13   Q       Okay. And, so, is that what led to the increased  
14          costs that were related to environmental caution,  
15          if you will?

16   A       (LeBlanc) That is correct. There were  
17          significant contaminated soils on that site that  
18          had to be remediated and corrected as part of the  
19          construction that were unanticipated.

20   Q       Okay. And those costs are included in this \$5  
21          million project, right?

22   A       (LeBlanc) That is correct.

23   Q       Okay. And, if I were to go to the Company's  
24          LDAC, I know in the past there has been recovery



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 from manufactured gas plant remediation. Does  
2 anyone up there on the panel know if that clause  
3 still exists or has that run its course?

4 A (Goulding) No. It still exists. And it's a  
5 component of the LDAC.

6 Q Okay. And can you explain or assure us, at the  
7 Department, and those at the Commission, that  
8 these costs would have been segregated such that  
9 they wouldn't have gone also through that LDAC  
10 component?

11 A (Goulding) Yes. If these costs are capitalized  
12 as part of this project, they would not get  
13 booked to the account that gets recovered through  
14 the environmental surcharge that's included as  
15 part of the LDAC.

16 Q Then, I guess another question would be why? You  
17 know, why? Why wouldn't these costs be  
18 capitalized, rather than handled as a  
19 manufactured gas cleanup site?

20 A (Sprague) Typically, the costs that run through  
21 the LDAC are the normal survey, maintenance, test  
22 wells, that type of -- that type of ongoing  
23 maintenance gets charged to that. Typically,  
24 work associated with a specific capital project

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           tend to get charged to that capital project.

2   Q       Okay.  So, I wanted to look at the cost detail a  
3           little bit for this project.  And I believe I can  
4           find that at Exhibit 1, starting at Bates Page  
5           047 -- 447, sorry.  It's going to take me a  
6           minute to get there.  And I'll give you the  
7           schedule number when I get there.  Unless you  
8           have it already?

9                       MR. TAYLOR:  If its page is "447", it's  
10           Schedule GSL-4.  Nope.  Actually, that's not  
11           right.

12                      WITNESS SPRAGUE:  No.  I believe it's  
13           Schedule GSL-3.  And it's "Page 163 of 365" is  
14           where it starts.  And I apologize, I dropped off  
15           the network.  So, I don't have the actual exhibit  
16           in front of me.

17 BY MR. DEXTER:

18   Q       Yes.  Okay.  So, I think I'm there.  I'm at, like  
19           you said, "Page 163 of 365", which is GSL-3.  And  
20           I have it as Bates Page 447.  And the first entry  
21           for this project is "Collins Pipe", for "\$1,368".  
22           Am I in the right place?

23   A       (Sprague) Yes.  I see that, yes.

24   Q       How do I know I'm in the right place?  How do I

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 know that this is the beginning of this project  
2 that we're talking about, this "Railroad Ave.  
3 Gonic System Improvement"?

4 A (Sprague) So, if you look at the -- comparing  
5 back to the authorization, the authorization  
6 number is "20043". And, on this page, you'll see  
7 there's a number that begins "N-020043", that's  
8 the authorization number. Then, it says "-", and  
9 then the number after that is the work order  
10 number.

11 Q What's the number after that please?

12 A (Sprague) The one that I'm looking at is  
13 "00203417".

14 Q Okay. All right. So, this actually starts at  
15 the very top --

16 A (Sprague) Correct.

17 Q -- of 447? So, I was wrong. The first entry is  
18 not "Collins Pipe". That's for the vouchers.  
19 The first entry is "Payroll-ST", I assume that's  
20 "straight time"?

21 A (Sprague) Correct.

22 Q Okay. All right. And, so, the key is that "N"  
23 number, has both the authorization number and the  
24 project number?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Sprague) Correct.

2 Q Okay. Yes. Okay. So, this is the detail. And,  
3 if we scroll through the next ten pages, at the  
4 bottom I'm going to find a number of about 5.2  
5 million, right?

6 A (Sprague) I apologize, I lost my place. Yes.

7 Q Okay.

8 A (Sprague) Yes.

9 Q All right. So, the first item is fairly small,  
10 that's "Payroll". Is that Company payroll?

11 A (Sprague) That is correct.

12 Q Okay. And the second item is "Payroll" also, for  
13 overtime. The third item is "Materials &  
14 Supplies", also very small. So, why don't we  
15 skip that one. We'll get to the next one, which  
16 is "Vouchers". This has a lot of big numbers in  
17 it, and a lot of names. I wanted to ask you  
18 about that a little bit.

19 A (Sprague) Sure.

20 Q Could you explain, generally -- "vouchers" are  
21 outside services and materials, is that right?

22 A (Sprague) That is correct.

23 Q Okay. What generally would I find in this  
24 column? You know, what do these names mean,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 generally speaking?

2 A (LeBlanc) "Collins Pipe" would be materials  
3 associated with the job. Also, you would see in  
4 there "contract labor" used for the installation,  
5 as well as any other outside services that were  
6 associated with the construction project, police  
7 details, vendors for materials, vendor for  
8 non-destructive testing, and the largest number  
9 would be for the actual construction labor for  
10 the installation.

11 Q Is that the "NEUCO" number?

12 A (LeBlanc) That is correct.

13 Q Okay. So, what's "NEUCO"?

14 A (LeBlanc) "New England Utility Constructors".

15 Q Okay. So, that's the actual construction labor?

16 A (LeBlanc) That is correct.

17 Q Okay. And you said "Collins Pipe" is for the  
18 pipe?

19 A (LeBlanc) Materials, yes.

20 Q Okay. And what's "JDH Inspection"?

21 A (LeBlanc) So, this was a steel line, which  
22 required 100 percent non-destructive testing.  
23 JDH does all of that, radiographic examination of  
24 our welds.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Testing the steel welds, is that what you said?

2 A (LeBlanc) That is correct.

3 Q Okay.

4 A (LeBlanc) A visual inspection of the welding  
5 process itself.

6 Q Okay. Okay, I was looking for the vendors that  
7 would have been incurred as a result of the  
8 hazardous materials situation that you said you  
9 encountered at the former manufactured gas plant.  
10 Which vendors would those be?

11 A (LeBlanc) I may not have a complete list, because  
12 I'm going from memory, but "AECOM" --

13 *[Court reporter interruption.]*

14 **CONTINUED BY THE WITNESS:**

15 A (LeBlanc) -- "AECOM" would be one of them; "US  
16 Ecology" would be another one; I believe "NRC  
17 East". And there may be a few more as I go  
18 through the vendor list. Those are the three I  
19 recognize.

20 BY MR. DEXTER:

21 Q Okay. And, so, the vendor list totals, on Bates  
22 452, of almost 3.5 million. And just doing quick  
23 math of those vendors you mentioned, I get a  
24 figure of around 250,000. Does that sound about

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 right? I'm just trying to get an idea --

2 A (Sprague) Subject to check.

3 Q Sure. I'm just trying to get an idea on how  
4 significant the costs were that were incurred  
5 because of the dealing with the manufactured gas  
6 plant.

7 A (Sprague) And there were some other costs that  
8 were incurred that are probably, I don't want to  
9 say "hidden", but every one of the workers that  
10 worked on the site had to be trained, they call  
11 it "Hazwoper Training". So, that's a 40-hour  
12 training. So, all of the NEUCO crews that were  
13 there, working on the site, doing the digging,  
14 had to have that training. So, that training,  
15 and that time, and that labor is probably worked  
16 into what NEUCO provided to us. The people that  
17 are doing the inspection, the same thing.  
18 Essentially, anybody that was on the site had to  
19 be trained in identification and dealing with the  
20 hazardous waste. Yes.

21 A (LeBlanc) I'll add to NEUCO. A lot of the  
22 remediation costs for the hazmat would be NEUCO  
23 labor itself. For 100 percent haul-away for  
24 their trucking, that would all be embedded into

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the NEUCO labor costs. NEUCO provided a safety  
2 monitoring system. So, they had someone there  
3 on-site monitoring the environmental conditions  
4 full-time. Those costs were embedded into the  
5 NEUCO invoicing as well, as well as the  
6 additional labor that NEUCO would have provided  
7 as part of the excavation or mediation process.

8 So, a lot of those environmental costs  
9 would be in the NEUCO invoices.

10 Q Okay. All right. And, Mr. Sprague, you had  
11 mentioned, I think, if I understood what you  
12 said, that, although this was the second site  
13 that was chosen, second route for this  
14 pipeline -- well, let me back up. How long a  
15 piece of pipe are we talking about here in this  
16 project?

17 A (LeBlanc) Approximately 4,400 feet.

18 Q So, a little under a mile, it sounds like?

19 A *(Witness LeBlanc indicating in the affirmative).*

20 Q Okay. So, you had indicated that the second  
21 route that was chosen ended up providing  
22 additional benefits, as compared to the first  
23 route. And I'm paraphrasing, but do I have that  
24 right?



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Sprague) That is correct.

2 Q Can you explain what those benefits are?

3 A (Sprague) So, the benefit is really a capacity  
4 and pressure benefit. The project, as it ended  
5 up, essentially extended the higher pressure  
6 further into the Rochester system than originally  
7 planned.

8 A (LeBlanc) And there was another benefit as well,  
9 too. The secondary route allowed us -- went by a  
10 section of our distribution system where we had a  
11 regulator station that was scheduled for  
12 replacement, an upgrade at some point in time.  
13 This new route allowed us to extend the IP system  
14 and eliminate that regulator station. So, it  
15 avoided that -- avoided that future cost for  
16 replacing that station.

17 Q I think you had said something about an "IP".  
18 What does that mean?

19 A (LeBlanc) "Intermediate Pressure System".

20 Q Okay. All right.

21 CHAIRMAN GOLDNER: Mr. Dexter, I was  
22 just checking in. It's 10:30. So, usually, we  
23 give the stenographer a break about now. Do you  
24 have much more to go?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 MR. DEXTER: No. I have a few more  
2 questions on this project. And I wanted to ask  
3 about another project in the Plaistow area. It's  
4 at the bottom of the list. It's called "Plaistow  
5 System Improvement Phase 2". That, I think, will  
6 be a shorter line of questioning. So, maybe 20  
7 minutes, and I'll be done.

8 CHAIRMAN GOLDNER: Okay. So, maybe  
9 let's take a break until 20 till, and that way  
10 Mr. Dexter can wrap up around 11:00. And we  
11 can -- we'll still target concluding the hearing  
12 by noon.

13 MR. DEXTER: Okay.

14 MR. TAYLOR: I was just going to say,  
15 Commissioner, before we go off the record. Our  
16 witness, Mr. Sprague, has a hard stop at 12:00.  
17 He does have to leave at that time. So, I'm glad  
18 to hear that we're going to shoot to end at  
19 12:00, but I did want to give you that heads up,  
20 just to plan questions accordingly, I guess.

21 CHAIRMAN GOLDNER: No problem. Sadly,  
22 if we run past 12:00, we'll go to -- or, you  
23 know, if we run up against 12:00, we'll have to  
24 go to written closings then, which I know is not

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 popular. But I don't think the Commissioners  
2 have more than 30 or 40 minutes' worth of  
3 material. So, we should be okay.

4 MR. TAYLOR: Okay.

5 CHAIRMAN GOLDNER: Okay. Thank you.  
6 We'll come back in ten minutes.

7 MR. DEXTER: Okay.

8 CHAIRMAN GOLDNER: Off the record.

9 *(Recess taken at 10:29 a.m., and the*  
10 *hearing resumed at 10:40 a.m.)*

11 CHAIRMAN GOLDNER: All right. We'll go  
12 back on the record.

13 So, Mr. Dexter, just a question, as we  
14 work through some of these new Commission  
15 procedures. One thought would be, as you're -- I  
16 think you're developing a record here for perhaps  
17 some kind of disallowance or recommendation. You  
18 mentioned before, maybe we should start with a  
19 preliminary statement.

20 But I think the overarching thought,  
21 and I wanted to get your comments on is, you  
22 know, would it make sense for the -- for the  
23 Department of Energy to provide recommendations  
24 up front, either verbally or in writing, so that

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           the parties and the Commission have time to  
2           respond to any sort of recommendations or  
3           disallowances the Department might have?

4                       MR. DEXTER:  Yes.  I mean, I think I  
5           mentioned this at a case involving another  
6           utility last week.  In situations like these step  
7           adjustments, where sometimes we make  
8           recommendations that are substantive for  
9           disallowances, which I don't think is where we're  
10          heading in this case, I think it probably would  
11          be useful for the Commission to know from the  
12          outset where we were heading in the hearing.  
13          And, so, that's why I recommended a short opening  
14          statement.  I didn't do it this time.  And I  
15          don't believe we're recommending any  
16          disallowances.

17                      But, I think, in a situation where the  
18          schedules are so tight, like these step  
19          adjustments, where there is not time for  
20          Department testimony or there isn't need for  
21          Department testimony, I think it does sort of  
22          leave everybody in the dark, maybe, as to where  
23          we are.

24                      Now, that being said, the companies and

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the Department Staff talk, you know, before the  
2 hearings to address issues, where time allows.  
3 So, there was a little bit of that that went on  
4 in this case. I know that doesn't include the  
5 Bench. So, it doesn't really help you.

6 So, I wouldn't recommend anything  
7 formal. But, in cases, in certain cases, I could  
8 see where an opening statement would be helpful.

9 CHAIRMAN GOLDNER: Okay. Yes, my  
10 thought, just to add onto that, would be if you  
11 have -- if the Department of Energy has something  
12 substantive, in terms of disallowances, that you  
13 plan on moving forward with, it would be helpful  
14 for the Commission to have that ahead of the  
15 hearing, so that we can also, you know, develop  
16 our own questions, and follow-up and so forth.

17 If it's -- if there's nothing  
18 substantive, I think an opening statement with  
19 "here's some areas of concern" could certainly be  
20 helpful to us.

21 So, we can continue to develop it. But  
22 I just wanted to get your thoughts, in terms of  
23 how we can move forward efficiently. So, --

24 MR. DEXTER: Sure. And, of course, a

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 lot of that depends sometimes on the answers one  
2 gets, you know, at the hearing. So, you don't  
3 necessarily, you know, you don't know exactly  
4 what the recommendation was going to be. And  
5 that's why, I guess it was the recent Liberty  
6 step adjustment, where I asked for the  
7 opportunity to quantify it after the hearing,  
8 which we did. And, so, I think that worked out,  
9 helpful. I think that way, at least you had the  
10 recommendation and a number attached to it. And  
11 that's probably something we wouldn't have been  
12 able to do before the hearing, but we could have  
13 given you a general idea.

14 CHAIRMAN GOLDNER: Oh, I think that  
15 worked very well. And I think today I deduced,  
16 when I asked if there were any other preliminary  
17 matters, and you didn't recommend an opening  
18 statement, I deduced that you probably didn't  
19 have anything substantive, unless your line of  
20 questioning found something. So, I think we  
21 ended up in the same place, but I wanted to get  
22 your thoughts on that.

23 But, so, without any further adieu,  
24 because I know that time is limited, Mr. Dexter,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 if you can proceed, and try to wrap up by 11:00,  
2 I think we could wrap up the hearing by noon.

3 MR. DEXTER: Yes. And I think it's  
4 particularly important that the Commission get a  
5 chance to ask any questions it has of Mr. Sprague  
6 while he's here. So, I'm going to wrap this up  
7 very quickly.

8 BY MR. DEXTER:

9 Q So, I'm still on Exhibit 1, the cost detail for  
10 the Rochester project. Sorry, I got off my --  
11 off the right page here. I just need a moment.

12 Okay. So, we were on Bates Page 452.  
13 We were talking about the vouchers. And those  
14 totaled almost \$3.5 million. I've been scrolling  
15 down for the other costs that were significant  
16 for this project. And the next big one I see is  
17 "Construction E&O Overheads", \$1.3 million, and  
18 then "Construction Overheads", \$327,000, for a  
19 total of about 1.6 million in construction  
20 overheads. Can you explain briefly what those  
21 are?

22 A (Sprague) Those are the -- those are the overhead  
23 loadings. "E&O" stands for "Engineering and  
24 Operations" related overheads. So, for instance,

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           our engineering group does not charge projects  
2           directly. Our time is allocated across all  
3           projects, at a certain allocation factor. Same  
4           with -- same with some of the management-level  
5           and operating groups.

6                        The next one is the rest of the  
7           overheads, the non-engineering/operations  
8           overheads, the plant accounting, other  
9           centralized service type of overheads, that get  
10          applied equally on a dollar basis across all  
11          projects.

12   Q       Does 1.6 million in overheads on a \$5 million  
13           project strike you as, you know, consistent with  
14           what we would expect to see on all projects?

15   A       (Sprague) Yes.

16   Q       Does the level of overheads vary depending on  
17           whether or not it's a heavily voucher project  
18           versus a heavily internal payroll project?

19   A       (Sprague) It can. Certain portions of the  
20           overheads are allocated different ways. Some are  
21           allocated based upon hours, some are based upon  
22           vouchers. So, depending on which the overheads  
23           are, they do get allocated differently.

24   Q       Okay. And then, the last major category I see is



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 "Interest Capitalized", I see it's about \$55,000.

2 Is that what we call "AFUDC"?

3 A (Sprague) Yes.

4 Q Okay. And I had asked you earlier about any  
5 dollars that would have been spent on the first  
6 route that was selected, but didn't go forward.

7 Where, in these ten pages of costs, would  
8 those -- would those have shown up? Would that  
9 have been vouchers or would that have been  
10 internal?

11 A (LeBlanc) So, that would be outside engineering  
12 services. It would be in vouchers, and some of  
13 the costs associated with Process Pipe, is our  
14 outside engineering firm that does design work  
15 for us. So, there would have been engineering  
16 costs for that original HDD, as well as the  
17 change in scope, they would have engineered the  
18 new route and the new HDD crossing, and all of  
19 those costs would have been associated with that.

20 Q And, again, you don't know that amount, do you,  
21 as compared -- again, of the 5.2 million, do you  
22 know how much of that was spent on the route that  
23 wasn't chosen?

24 A (LeBlanc) No. No, I do not.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Sprague) I would not expect it to be a  
2 substantial amount.

3 Q Could you explain the thinking behind  
4 capitalizing that to the route that eventually  
5 was chosen, as opposed to maybe writing that off  
6 or doing something else with those costs?

7 A (Sprague) So, the total amount that we paid  
8 Process Pipe for this, for the design work  
9 associated with this entire project, was about  
10 \$18,000. So, you know, that kind of gives you  
11 the level of external engineering that we used  
12 on, you know, the entire project, the entire  
13 \$5 million project.

14 Our past history is, any vouchers, any  
15 external services that we use, with respect to a  
16 project, get charged to the project. There's,  
17 you know, we try to minimize it, but,  
18 unfortunately, from time to time, best laid plans  
19 don't always work. And, in this case, that  
20 was -- that was one of them.

21 So, in our case, it was engineering  
22 work that was needed to determine that it didn't  
23 work, couldn't work. And, you know, we believe  
24 it should be charged as part of this project.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q And, ultimately, the purpose that the Company was  
2 trying to achieve was achieved under the second  
3 route, correct?

4 A (Sprague) Correct.

5 MR. DEXTER: Okay. All right. In the  
6 interest of time, Commissioner, I'm not going to  
7 ask about the Plaistow project, but I did want to  
8 go back to Mr. Goulding with just one question on  
9 the revenue requirements calculation.

10 BY MR. DEXTER:

11 Q And I believe that's Exhibit 2, I think it's Page  
12 20. And, understanding that this schedule was  
13 agreed to by all parties in settlement, I'd like  
14 to ask Mr. Goulding why it's not appropriate that  
15 Line 15, "Depreciation Expense", on the plant  
16 additions, is -- well, let me ask you this, first  
17 of all. Is that a full year's depreciation  
18 expense on the plant additions?

19 This is, again, Line 15, in Exhibit 2,  
20 Bates 20.

21 A (Goulding) Yes. It's a full year depreciation  
22 expense on the capital additions to get that  
23 level in rates, because going forward we'll have  
24 annual depreciation expense associated with those

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 plant additions.

2 Q Right. And my question was, would it be --  
3 obviously, all those additions weren't done on  
4 January 1st. So, why wouldn't it be appropriate  
5 to build in a half-year depreciation expense into  
6 the step adjustment?

7 A (Goulding) If we were getting concurrent  
8 recovery, then I could see that being an  
9 appropriate mechanism. But these are plant  
10 additions that were put into service in 2021, and  
11 we're now including recovery of the depreciation  
12 expense with those investments effective,  
13 basically, on August 1st, 2022. So, we have a  
14 seven-month recovery lag from when the  
15 investments went in, into service, and when we  
16 began to collect depreciation expense on those.  
17 But we have been realizing depreciation expense  
18 since those investments went into service.

19 MR. DEXTER: Okay. Thank you. That's  
20 all I have.

21 CHAIRMAN GOLDNER: Thank you, Mr.  
22 Dexter. Let's turn to Commissioner  
23 Chattopadhyay.

24 CMSR. CHATTOPADHYAY: Good morning.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           So, to keep things moving swiftly, what I'm going  
2           to do, let's go to -- let me just do this,  
3           Exhibit 2, and let's work with the Excel files.  
4           Okay? And I think, let's go to Exhibit 2,  
5           Revised Schedule GSL-5, Revenue Requirement.

6                     And I'm assuming these questions are --  
7           just a moment -- are meant for Mr. Goulding or  
8           Mr. Nawazelski. But feel free, if others can  
9           chime in, to help me with this.

10                    So, what I'm going to do, I'm just  
11           going to go through a thought experiment here,  
12           okay, using that file. And I will -- I will  
13           indicate that I understand that this schedule,  
14           which is -- I'm going to go with "P1", okay?  
15           That is -- that is part of the Settlement. And,  
16           so, I fully understand that. Maybe because I  
17           wasn't part of the other docket, 104, I think it  
18           was, I forget the year, but the rate case.

19                    But just I really appreciate the fact  
20           that you're moving to this "net plant approach",  
21           but I still have some questions. I want to be  
22           sure that I'm understanding how this is done.  
23           And I'm going to try and create an alternative  
24           scenario here. And I don't -- it's not about you

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           telling me why it's right or wrong at the  
2           beginning. At the end, I will give you the  
3           option, because that's how I will frame the  
4           questions, okay?

5 BY CMSR. CHATTOPADHYAY:

6 Q       So, if you look at that file, for a moment  
7       imagine that Column (e), you have it in front of  
8       you?

9 A       *(Witness Goulding indicating in the affirmative).*

10 Q      That is simply about, you know, there were no  
11      plant additions in that particular, you know, so,  
12      nothing happened in 2021, nothing got added,  
13      okay? If you were assuming that, then there  
14      won't be any plant additions, right?

15 A      *(Witness Goulding indicating in the affirmative.)*

16 Q      The "19.929755" wouldn't be there. Okay. So, if  
17      I take it out. And then, if you think in terms  
18      of there might be some changes to the  
19      depreciation expense later, but right now we'll  
20      just skip that. We'll go all the way down to  
21      your Line Number 17, and that, too, let's take it  
22      out, the 157,739, okay? Because you're looking  
23      at only what wasn't added, so, I'm going to take  
24      that out.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1                   So, can you confirm that Line 18 then,  
2                   cell E18, is minus 943,000?

3   A           (Goulding) Yes. But, I think, if you're going to  
4                   take out the Line 2, "Plant Additions", you'd  
5                   also want to take out the Line 8, "Cost of  
6                   Removal, Salvage and Transfers".

7   Q           You're saying, because that -- are you talking  
8                   about, let's say, 642,000 --

9                                   *[Court reporter interruption.]*

10                                  CMSR. CHATTOPADHYAY: Sorry.

11   BY CMSR. CHATTOPADHYAY:

12   Q           So, I asked, are you talking about "\$642,545"?

13   A           (Goulding) Yes.

14   Q           Okay. Can you give me a reason why? The cost of  
15                   removal, salvage and transfers, that are  
16                   generally associated with, in my opinion, and I'm  
17                   not an accountant, just thinking through it, of,  
18                   you know, plans that you already had, and you  
19                   were taking care of how they were going down or,  
20                   you know, all of that. So, why is that -- why  
21                   are you eliminating it?

22   A           (Goulding) Those cost of removals are associated  
23                   with the plant additions for the year. So, when  
24                   we go do plant additions, sometimes there's cost

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 of removal associated with those plant additions.  
2 So, they go together. So, if there's no plant  
3 additions for the year, then there will be no  
4 cost of removal being expended by the Company for  
5 that category of costs.

6 Q So, you incur those costs only if you add plant?  
7 I mean, are there cost of removal, salvage and  
8 transfers that are associated with your existing  
9 operations that happen naturally on there? You  
10 know, I'm just asking, forget about the plant  
11 additions, we're creating a scenario here that  
12 is -- that you have done no additional  
13 investments.

14 But then, I'm asking -- I'm still kind  
15 of confused why that \$642,545 may not happen with  
16 your business?

17 A (Nawazelski) So, typically, this might not always  
18 be the case, but I would say the vast majority of  
19 the time, when we're going out and checking on  
20 the system, if there was a part that we need to  
21 replace, that would be the addition, right? And  
22 you'd then, if there was a cost of removal or a  
23 salvage associated with that inventory, then you  
24 would charge it at that time as well.



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           So, I think what Chris is saying is,  
2           typically, we're not going out, even if we  
3           weren't to make plant additions, we're not  
4           actively going out as a company and having cost  
5           of removal or salvage costs in any given year.  
6           So, if you wanted to have an apples-to-apples  
7           comparison, if you were to remove additions, you  
8           should also remove cost of removal and salvage.

9   Q       Okay. So, you're saying cell E7 and cell E8 to  
10       be removed?

11   A       (Goulding) If you remove cell E -- A7, you would  
12       also have to remove it from Line 3 also.

13   Q       Right. Because -- okay. So, let's do that.  
14       That's your addition to the scenario that I was  
15       thinking of, okay?

16           So, I want to confirm I'm doing it  
17       right. So, I'm taking out cell E17 and taking  
18       out cell E22, and I'm taking out cell E23,  
19       correct?

20   A       (Nawazelski) Correct.

21   Q       Okay. So, did you get revenue requirement  
22       increase negative 1.005014 million?

23   A       (Goulding) Yes. A revenue requirement decrease  
24       of \$1,005,014.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 Q Okay. Okay. Now, just forget about what we did,  
2 okay? This is a thought experiment. Let's think  
3 in terms of there is new investment happening,  
4 okay, and it turns out that it can be broken up  
5 into two columns, call it "growth" and  
6 "non-growth" or whatever else you might want to  
7 call it. One of them, that is Column G, is going  
8 to be relevant later.

9 So, can we now walk through -- so, with  
10 respect to -- just a moment.

11 How would you view, if something like  
12 this is happening, how will you view the  
13 retirements? Would it be, those numbers, the  
14 ones that you show in your -- you showed in  
15 your -- I think that's the problem when you go to  
16 a live Excel. Those, can you just give me those  
17 numbers, if you have it?

18 A (Goulding) Yes. So, those numbers would stay in.  
19 And, at the end of day, they really have no  
20 impact on the overall change in net plant,  
21 because you're including it on Line 3 and  
22 including it on Line 7.

23 Q That's for "retirements". But I'm talking about  
24 "cost of removal" now.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Goulding) So, cost of removal would be, for  
2 growth, negative \$40,873.30.

3 Q Okay. So, it's \$40,873?

4 A (Goulding) Yes.

5 A (Nawazelski) Yes.

6 A (Goulding) And, for the non-growth, it was  
7 negative 601,671.

8 Q 601,671, okay. Just a moment.

9 *[Short pause.]*

10 BY CMSR. CHATTOPADHYAY:

11 Q So, I am still very baffled by this notion that  
12 depreciation expense, okay, is being split the  
13 way you are proposing it. I know that that may  
14 be part of the Settlement. But, if you look at  
15 that number, for example, if you go down to  
16 cell F21, that is maybe more than half of your  
17 ending, you know, utility plant in Column F. And  
18 I'm not an accountant, I'm just, as an economist,  
19 I find it kind of odd why that would be the case.

20 I would think that, if you -- if you  
21 have depreciation expenses that, you know, in  
22 row, I'm using your numbers now, 15, which is  
23 Excel row 34, okay? To me it would look -- seem  
24 like, when you're thinking about new plant being

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           added, and forget about what had -- that's the  
2           assumption here. So, don't look at, you know,  
3           the other, basically, what's been going on from  
4           before, just look at it separately. To me, it  
5           would seem like the more -- or, the reasonable  
6           approach would be to, let's say, go with half of  
7           the depreciation expense that is being shown in  
8           row 15, and plugged that in to cell F20. So,  
9           let's just do that.

10                   And I will give you the opportunity to  
11           tell me why that's wrong. But, if we do that,  
12           so, let's go to cell F21, put equal to 0.5 times  
13           cell F34. Okay? And this is predicated on my  
14           assumption that, as far as the rate base is  
15           concerned, I don't know exactly when those plants  
16           were added. So, just assume it's in the middle  
17           of the year. So, that's how I kind of came up  
18           with that number, and extend that to even the  
19           non-growth piece. So, just drag the cells to go  
20           with the -- do the same thing for cell G26 --  
21           sorry, 21, okay?

22                   Having done that, I also want to make  
23           sure I'm following this. If you go to cell E21,  
24           which is the depreciation expense, that includes

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 everything, right, I mean, including 2021? So,  
2 there is probably some adjustment there that  
3 needs to be done, if I want to keep it clean to  
4 everything else that's happened before 2021,  
5 correct?

6 A (Nawazelski) What dollar amount are you talking?  
7 Are you speaking to the 10.4 million, or are  
8 you --

9 Q Yes. The 10.4, that number, because that  
10 includes 2021 as well, just as, you know, an  
11 assumption, a reasonable assumption. We can just  
12 take out the cell F21 and cell G21 from that, to  
13 give me a sense of what depreciation expense  
14 would have been if you were looking at everything  
15 until 2020, okay?

16 A *(Witness Goulding indicating in the affirmative).*

17 Q So, let's do that. I'm just going to go into the  
18 cell there. And I will subtract F21, and I will  
19 subtract G21. Now, I'll hit enter. Do you get  
20 10 -- sorry, 10068340?

21 A (Nawazelski) Yes, we do.

22 Q Okay. So, having done that, let's go to row 37  
23 of the Excel file, or row 18, okay?

24 A *(Witness Nawazelski indicating in the*

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           *affirmative*).

2   Q       Okay.  So, you have -- confirm whether you get,  
3           in cell E37, minus 971738?

4   A       (Nawazelski) Correct.

5   Q       Do you get, in cell G37, 2364208?

6   A       (Goulding) Yes.

7   Q       So, let's hit -- let's go to the cell just below  
8           cell G37, and I'll do a new calculation, which is  
9           cell G37, minus cell E -- sorry, plus, because  
10          it's a negative number, plus cell E37.  And, once  
11          you're done, are you getting 1.392470?  And that  
12          includes the 157,739, okay?  And, so, I'm just  
13          curious why the right number shouldn't be  
14          "1.392470", the way I framed it?

15                   Is that also a reasonable way to look  
16          at this?  And, if not, please explain why?

17   A       (Goulding) Well, at the end of the day, what  
18          you're doing through that calculation is,  
19          basically, assigning that 2021 -- or 2000 --  
20          excuse me.  The vintage -- prior to 2021 vintage  
21          investment depreciation expense, which was  
22          calculated as 10,068,340, all against the  
23          additions, the non-growth 2021 capital additions.  
24          And, if you, just as kind of something to look

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 at, if we go to Page 3 of this schedule -- excuse  
2 me. Yes, Page 3 of this schedule, this shows the  
3 accumulated depreciation for 2021, the  
4 \$10,413,124 that we started with. And you can  
5 see there's a depreciation expense particularly  
6 related to Services, Account 380; Meters, Account  
7 381; Meter Installation, 382, and those are  
8 primarily not -- are growth-related investments.

9 Q Sorry, say that again? They are primarily --

10 A (Goulding) Related to growth-related investments.  
11 Because, obviously, if you add a customer, you  
12 have to add a meter and a service and so forth.  
13 So, out of that \$10.4 million, \$4.1 million of  
14 that depreciation expense is growth-related. So,  
15 I don't think it's appropriate to assign all of  
16 the depreciation expense against the non-growth  
17 additions.

18 Q So, explain it to me in a different way. Like, I  
19 think what I have asked you to go through, we  
20 have numbers F -- sorry, cell F21 and cell G21,  
21 as I understand what you're trying to say, those  
22 numbers aren't right. And what I'm saying, if  
23 you can completely separate out this notion that,  
24 you know, somehow what you've been doing is

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           linked to what additionally you're doing -- you  
2           end up doing, except for the fact that you need  
3           to also calculate the beginning -- sorry, the  
4           depreciation expense for everything that's  
5           happening without any additions being put, and  
6           you have to calculate it differently, because  
7           that's what we walked through.

8                         And give me an explanation why this is  
9           not right, if that's what you're saying? So, I  
10          think, for me, I need the explanation of why the  
11          numbers for 2021, in cells F21 and cells G21,  
12          aren't the right numbers? And I didn't hear you  
13          explain that. So, I would appreciate if you can  
14          frame it in that manner.

15   A       (Goulding) The calculation that you walked  
16          through, the mathematics of it work. So, I can't  
17          dispute that cell F21 and G21 are not an accurate  
18          calculation.

19                         I'm referring to, when we're  
20          calculating the change in net plant calculation  
21          associated with the non-growth investments,  
22          that's not what this is doing. At the end of the  
23          day, this is taking the total change in net  
24          plant, minus the growth net plant for the year.



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           And you're representing, through this  
2           calculation, that that is the change in net plant  
3           associated with non-growth investments. So, at  
4           the end of the day, it's assigning all prior  
5           vintage year -- vintage of 2021 year depreciation  
6           expense against the non-growth additions for  
7           purposes of calculating the revenue requirement.

8   A       (Nawazelski) And, if you were to be applying all  
9           that prior vintage growth depreciation expense, I  
10          think, from a ratemaking philosophy, I would say  
11          that it would also be appropriate to then include  
12          the growth additions in that as well, and sum up  
13          all three of those lines on Line 18, which would  
14          result in a revenue requirement of approximately  
15          \$1.8 million. And that approach would be similar  
16          to -- somewhat similar to the Company's Capital  
17          Cost Adjustment Mechanism that we have approved  
18          in our Massachusetts Electric jurisdiction.

19   Q       But that \$435,344 is associated with growth, you  
20          know, projects. And the idea is, with the  
21          decoupling and all of that, that, if you have new  
22          customers, you end up making, you know, you end  
23          up actually earning that, you get those rates.  
24          So, I'm not convinced that I agree with you.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           But I think I just wanted to walk  
2 through this. And I understand your point that,  
3 Mr. Goulding, you were making. But I'm going to  
4 leave it at that.

5           Very quickly, I think I have it, let's  
6 go to Exhibit 2, Bates Page 026, and let me go  
7 there. Bates Page 026. Yes, and I may have  
8 missed this when you were explaining it. But, if  
9 you go to the last -- the "Step Adjustment  
10 August 1st, 2023", that column, so, and if you  
11 look at the percentage changes, it's "3.37",  
12 except for the R-10, Residential Heating Low  
13 Income, is "3.33".

14           Can you provide an explanation what's  
15 going on? Maybe you already did, but I missed  
16 it.

17 A       (Goulding) Give me one second to open up the  
18 file. So, the driver of that difference, on why  
19 it's not exactly 3.37 for R-5 and R-10, we do  
20 capture them as a combined total. But the mix of  
21 the percent of customer charge revenue to the  
22 percent of usage revenue, it's not the same for  
23 R-5 and R-10. It's very similar, but that slight  
24 variation results in, when you're applying the

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           increase to both classes together, you get a  
2           slight difference in the overall increase in the  
3           revenues.

4                       And we had to combine them together,  
5           because they are charged the same rate. And, if  
6           we didn't do it like that, we would get different  
7           rates for R-5 versus R-10.

8   Q       Thank you. So, let's go to this Page 18 and 19  
9           of the same -- Bates Page 018 and 019 of the same  
10          exhibit. So, I have a -- I just want to make  
11          sure that I understand, that the calculation that  
12          you did in the bottom of Bates Page 019,  
13          splitting the capital additions, growth into  
14          non-growth, okay, that is only using information  
15          for the additions, you know, the plant additions,  
16          right, for 2021?

17   A       (Nawazelski) That is correct.

18   Q       Is there a way for you to figure out what that  
19          percentage usually is, if you go all the way back  
20          to your prior years and all of that? I mean, why  
21          is it -- why should we assume it's -- the breakup  
22          is 17/83 when you do the schedules? So, I just,  
23          you know, just give me some clarity on that.

24   A       (Nawazelski) Give me one second.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 A (Goulding) I do have some history on the splits.  
2 And one of the record requests that we provided  
3 in DG 21-104, the rate case, I don't have a  
4 reference to the actual request, it provided the  
5 actual spending, by year, from 2019 to 2020, and  
6 then a forecast of '21 to '25. And,  
7 historically, it actually had been lower. The  
8 growth was actually higher. So, we had a low  
9 growth capital additions number in 2021. So,  
10 it's a little bit different than it has been  
11 historically.

12 Historically, the percent of non-growth  
13 investments has been in the range of -- it  
14 ranges, if I go back to 2009, we had a high of 79  
15 percent, and then, at some point in the middle,  
16 we had a low of 55 percent. But I think it  
17 depends on what kind of work was being done, too.  
18 A lot of those years include the Pipe Replacement  
19 Program, where we replaced the cast iron  
20 investments -- or, cast iron pipe. So, that kind  
21 of skewed the numbers a little bit. And I  
22 believe that was completed in 2018 or '17.

23 A (Sprague) Seventeen.

24 Q So, the last question I have is, again, related

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 to this, and maybe because I still don't have  
2 clarity. You're looking at the split, using 2021  
3 data, and applying, in your approach, I'm not  
4 commenting on whether I agree or not agree, but  
5 when you split the depreciation expense, you use  
6 the 2021 split. So, I'm curious, why should, you  
7 know, when you're going back to the depreciation  
8 expense that is about previous years, why the  
9 split should be the one that you got for 2021?  
10 Why shouldn't it be some other number?

11 But, if you have any comments, and I'll  
12 stop there.

13 A (Nawazelski) I think you could certainly make an  
14 argument to use a different approach. As a part  
15 of this comprehensive Settlement Agreement, the  
16 parties agreed to that. And I think, for  
17 ratemaking simplicity as well, there was a value  
18 to just using the most recent history that we had  
19 given on those plant investments in that period.

20 CMSR. CHATTOPADHYAY: Thank you. I  
21 think I -- please understand that I'm, generally  
22 speaking, I'm very happy that this, the "net  
23 plant approach", was used. I do have difficulty  
24 in sort of understanding the terms. So, for

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           example, said "list approach", but the same list  
2           was used here. So, maybe a different term should  
3           be used for what was put in place previously.  
4           But I think I understand the difference here.  
5           And I actually -- I would commend Unitil for  
6           going in this direction.

7                         Thank you.

8                         CHAIRMAN GOLDNER: Okay. I just have a  
9           few questions.

10   BY CHAIRMAN GOLDNER:

11   Q     And I'll start, before we return to the famous  
12           Exhibit 2, Bates Page 020, because the party's  
13           not over yet, sadly, if we go to Exhibit 3, Bates  
14           Page 008, under 5.3, in the step adjustment, I'm  
15           just trying to understand, Mr. Goulding, I think  
16           you hit on this before, but I didn't quite  
17           understand your answer.

18                         There's three items in 5.3 that are  
19           allowed under the Settlement: There's the  
20           "Pre-Tax Rate of Return applied to the annual  
21           Change in Non-Growth Net Plant", no problem;  
22           "Depreciation Expense", no problem; "State  
23           Property Taxes", no problem.

24                         And, then, in your spreadsheet and in

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           your schedules, you also show that Line  
2           Number 17, "Amortization on Post-Test Year  
3           Projects", which I don't see listed in 5.3?

4   A       (Goulding) That shows up in 5-5 -- or, 5.5.

5   Q       5.5. So, I'll move down to 5.5. Okay. So, that  
6           was a specific, you know, line item that you  
7           negotiated in the Settlement for a specific?

8                       CHAIRMAN GOLDNER: Amount. Okay, I see  
9           where that is now. Okay. Thank you. That makes  
10          sense.

11                       I would encourage that to be in 5.3 in  
12          future settlements. But I see where it is now.

13                       Okay. And then, a question for the DOE  
14          real quick. And I know, Mr. Dexter, you're not  
15          testifying. But I just didn't see in the docket  
16          anywhere that an audit had been completed for  
17          this step. And I know that that's typical in  
18          steps.

19                       And I didn't know if you would be  
20          addressing that in closing, or when an audit  
21          would be expected to be completed?

22                       MR. DEXTER: The audit was completed.  
23          The Final Report was issued August 1st.

24                       CHAIRMAN GOLDNER: Okay.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 MR. DEXTER: And, you know, it's about  
2 30 pages long. But I read through it, and  
3 understood that there was a lot of checking of  
4 invoices and projects, to make sure that the  
5 properly [sic] contractor hourly rates were  
6 applied, and that overheads were applied  
7 accurately, and things of that nature.

8 On the basis of that Audit Report --  
9 let me phrase that differently. The Department  
10 is not going to make any recommended changes to  
11 the filing on the basis of that Audit Report.

12 CHAIRMAN GOLDNER: Okay, thank you. I  
13 had missed that in the filing. So, I appreciate  
14 that clarity.

15 BY CHAIRMAN GOLDNER:

16 Q Okay. To just wrap up here, we'll return to the  
17 famous Exhibit 2, Bates Page 020, or the  
18 spreadsheet, whichever you prefer.

19 And I just want to describe what I  
20 think is happening. And Mr. Goulding is going to  
21 get a "déjà vu" moment here, because I think  
22 we've had this discussion before. But I just  
23 want to kind of take it home, in terms of what  
24 Commissioner Chattopadhyay was talking about.



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           I'll reiterate here that, when I look  
2           at what the Company did, in terms of the step,  
3           it's simple, it's easy to understand. It's well  
4           thought through. So, that's much appreciated by  
5           the Commission. I'll start with that.

6           What I think is happening here is that,  
7           you know, the Company calculated a change in net  
8           plant of about \$10.2 million. Then, it looked at  
9           the fact that the plant additions for 2021 were  
10          16.6, and tried to put that \$16.6 million genie  
11          in a \$10.2 million bottle. In order to do that,  
12          you said "Well, let's find a simple way to do it.  
13          So, we'll look at the actual plant additions, in  
14          terms of growth/non-growth, 17/83 percent. Well,  
15          we'll stuff the genie into the bottle using 83  
16          percent."

17          That's how you come out with 8.5, and  
18          then the rest of the calculation is streamlined.  
19          And there's nothing illogical about that process.  
20          I mean, I understand what you did and why you did  
21          it. So, I appreciate the record request, walking  
22          us through it before, and I think I understand  
23          what's happening. So, I would say, on the face,  
24          a sensible approach.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1                   Just to layer on what Commissioner  
2                   Chattopadhyay was talking about, you know,  
3                   it's -- I would not recommend using a proxy, when  
4                   the actual numbers are available. And what I  
5                   mean by that is that, if you do what Commissioner  
6                   Chattopadhyay is talking about, and you look in  
7                   investment year 2021, and you say "Okay, well,  
8                   let's just assume that no capital had been added  
9                   in that year", that's your baseline. Then, you  
10                  say "We know we added 16.6 million in non-growth  
11                  assets", you do the calculations there. That's  
12                  what Commissioner Chattopadhyay is doing, you get  
13                  a slightly different number. It's not hugely  
14                  different. It's 150 or \$200,000.

15                  But, I think, from an accuracy  
16                  perspective, in my opinion at least, and I want  
17                  to give the Company an opportunity to comment, it  
18                  is more logical to not use a proxy, to just say  
19                  "we know what happens if the base year, no  
20                  capital is added, we know we've added 16.6  
21                  million", and then just run through the  
22                  calculations year-on-year in transition.

23                  So, I want to give the Company an  
24                  opportunity to comment. And I would say, maybe

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 not so much for this, for this particular docket,  
2 because I understand this is a settlement, and  
3 this was a settlement calculation. But, just in  
4 terms of the Company's impression or idea, in  
5 terms of running the calculation differently  
6 moving forward.

7 A (Goulding) So, I think what happens is, what that  
8 modification to the calculation does is it  
9 assumes that, because you are applying all the  
10 depreciation expense for the prior vintage year,  
11 basically, to the non-growth capital additions,  
12 it assumes that all growth capital additions, in  
13 year one, are supported by customer revenues 100  
14 percent. And it's not always the case, because  
15 you do have a situation where, when we add on a  
16 large customer or a new customer, we have a CIAC  
17 model that looks at their contribution over the  
18 10- or 20-year period, and make sure they're NPV  
19 positive.

20 So, as your investment declines, you  
21 have your revenues coming in. So, the beginning  
22 years, you might be deficient. But, over the  
23 life of the asset or the investment being made,  
24 you do have adequate revenues coming in to

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 support that investment.

2 So, I think that's one of the things  
3 that comes up from the modification to the  
4 calculation, is that's the major assumption  
5 there.

6 Q And you're probably one step ahead of me. So, I  
7 just want to kind of bring it back and make sure  
8 I understood what you're saying, because I think  
9 I'm missing a step.

10 If you draw your baseline, saying that  
11 "the Company had made zero investments in that  
12 period", you run your calculations, and you get  
13 whatever it turns out to be, a negative, your  
14 change in net plant would decline by about \$10  
15 million, Mr. Goulding, as you suggested earlier.

16 Then, when you add in the non-growth,  
17 forget about the growth, that's not a helpful --  
18 that's not helpful information for what we're  
19 trying to do here, you just add in the  
20 non-growth, 16.6 million, with a little bit of  
21 depreciation, and you add that to your change in  
22 net plant, you do get a slightly different  
23 number. But I don't understand why that more  
24 simple calculation wouldn't be more accurate?

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           And I think you're trying to explain it  
2           to me. But, if you could try one more time,  
3           because I don't think I understood what you were  
4           saying.

5    A       (Goulding) If we had no growth additions at all,  
6           I think that would be an accurate calculation.  
7           But we do have growth additions. So, those  
8           growth additions are not 100 percent supported by  
9           new revenue -- new customer revenues in year one.  
10          Over the life of the investment, or this 10- or  
11          20-year period, depending on if it's a  
12          residential customer or a commercial customer,  
13          they are NPV positive. So, there's enough  
14          revenues coming in to support those investments.

15                 But, by making the tweak or the  
16                 adjustment to the calculation that's been made,  
17                 and to apply all the depreciation expense to the  
18                 non-growth additions, or to reduce the non-growth  
19                 additions, we are assuming that there is -- all  
20                 growth additions are covered by new revenues.  
21                 That's the only way it can occur.

22                         CHAIRMAN GOLDNER: Okay. I think  
23                         that's the answer, the goal of a step, and what  
24                         we're trying to accomplish, and laying all that

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 out. So, I appreciate the complexity of what  
2 everyone did in the Settlement to try and piece  
3 all this together. And we will launch an IR  
4 docket to understand this a little bit better.  
5 But I just wanted to take the opportunity, while  
6 the experts were on the stand today, to  
7 understand your perspective a little bit better.  
8 So, I appreciate the time on that.

9 Commissioner Chattopadhyay, do you have  
10 any follow-up questions?

11 CMSR. CHATTOPADHYAY: I was going to  
12 respond to what you were just talking about.

13 Again, what you're trying to capture is  
14 that the inability of those growth projects in  
15 the beginning years to, you know, give you  
16 everything that you expect from it. And, so,  
17 it's, to me, it's not about depreciation, *per se*,  
18 it's about need to recognizing that and sort  
19 of -- and acknowledging it in the calculation  
20 somehow.

21 So, it's going to the same point where  
22 Commissioner Goldner was going, in terms of I  
23 think it's very helpful that I'm at least  
24 learning from what you're sharing with us. And

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           this would be useful in the future, when we think  
2           in terms of, you know, the IR docket. Okay.

3                     Thank you.

4                     CHAIRMAN GOLDNER: Okay. Very good.  
5           Just a follow-up, before we move to redirect.

6                     Mr. Dexter, we reviewed the file. We  
7           do not have the audit in the file. So, if the  
8           DOE could please follow up with putting it in the  
9           file, we would appreciate it.

10                    MR. DEXTER: Yes. It was not filed in  
11           the docket.

12                    Would you like to treat it as a record  
13           request? Would that be an appropriate way to get  
14           it in?

15                    CHAIRMAN GOLDNER: Thank you, sir.  
16           Yes. That would be -- that would be perfect.

17                    ***[Record request reserved.]***

18                    CHAIRMAN GOLDNER: And, when you were  
19           talking before, Attorney Dexter, you were -- it  
20           had been filed in the rate case docket, is that  
21           where it was landing? Or was that just in the  
22           DOE's files?

23                    MR. DEXTER: I don't believe it was  
24           filed in any docket. I think the practice has

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1           been, where the Commission, in certain orders,  
2           have required an audit be filed, then we file it  
3           in the docket.

4                       That didn't appear in the procedural  
5           order that set this case off. So, the audit went  
6           forward. The Company has it, because they always  
7           get it. But it wasn't filed in the docket. I  
8           think that's the thinking.

9                       CHAIRMAN GOLDNER: Okay.

10                      MR. DEXTER: But we'd be happy to file  
11           it as a record response.

12                      CHAIRMAN GOLDNER: Thank you. Yes, and  
13           we, as were preparing for this hearing, we  
14           realized that we had missed that in this  
15           particular proceeding. So, I would say, as a  
16           regular matter, we would always -- the Commission  
17           would always like the audit filed.

18                      In this particular case, we'll make the  
19           record request here and straighten this out.  
20           But, as a practical matter, in the future, we'd  
21           always like to see the audit please.

22                      MR. DEXTER: Sure.

23                      CHAIRMAN GOLDNER: So, okay. Thank you  
24           very much. Let's move to redirect.



[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 MR. TAYLOR: So, I realize we are  
2 running very short on time. And I'm just  
3 wondering if I can have five minutes to confer  
4 with my people? And then -- because I may have  
5 some redirect, it will be very concise. But I  
6 just need to confer with my experts first. So,  
7 if I could just, you know, have five minutes,  
8 that would be a real help?

9 CHAIRMAN GOLDNER: Sure. Yes. I think  
10 the Commissioners will just stay here. And then,  
11 when you're ready, we can just resume.

12 MR. TAYLOR: That sounds good.

13 CHAIRMAN GOLDNER: Is that okay?

14 MR. TAYLOR: Thanks.

15 CHAIRMAN GOLDNER: Yes. Okay. Thank  
16 you.

17 *(Recess taken at 11:38 a.m. for Atty.*  
18 *Taylor to confer with Witness Goulding*  
19 *and Witness Nawazelski, and the hearing*  
20 *resumed at 11:43 a.m.)*

21 CHAIRMAN GOLDNER: We can go back on  
22 the record. Mr. Taylor.

23 MR. TAYLOR: I'm going to have a brief  
24 redirect for Mr. Goulding and Mr. Nawazelski.

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 CHAIRMAN GOLDNER: Please proceed.

2 MR. TAYLOR: And I'll actually let the  
3 witness guide me a little bit here.

4 **REDIRECT EXAMINATION**

5 BY MR. TAYLOR:

6 Q So, earlier in the hearing, Mr. Dexter had asked  
7 you a question about a rate change that the  
8 Company anticipates next August, August 2023. Do  
9 you recall that?

10 A (Goulding) Yes, I do.

11 Q And what was the exhibit that was being referred  
12 to in that case?

13 A (Goulding) That was Hearing Exhibit 2, Bates Page  
14 026 and 027. And it's GSL -- Schedule GSL-7.

15 Q I'm sorry, what was the Bates Page again?

16 A (Goulding) Bates Page 026 and 027.

17 Q And I'm sorry, and can you identify the change  
18 that was discussed earlier in the hearing?

19 A (Goulding) There was a question revolving around  
20 what we were seeking approval today, because we  
21 have a step adjustment for rates effective  
22 September 1st, 2022, and then there's a column  
23 over, in (K) and (L), which shows the rates  
24 effective "August 1st, 2023". And the difference

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 is, the first section, for the current, the rates  
2 proposed for September 1st, those are recovering  
3 the step increase, the annual step increase over  
4 an 11-month period. So, the Column (K) and (L)  
5 rates are adjusting the rates to ensure that the  
6 revenue requirement is recovered over a 12-month  
7 period beginning August 1st, 2023. So, we're  
8 removing that adjustment that recovers the  
9 revenue requirement over 11 months.

10 And there was a question about what we  
11 were seeking approval of here. And we were  
12 seeking approval of the rates effective  
13 September 1st, 2022, along with all of the  
14 revenue per customer targets that show up in  
15 Schedule GSL-8.

16 And, in terms of these August 1st, 2023  
17 rates and revenue per customer targets, I  
18 understood Attorney Dexter's comment about "if  
19 there was other rate changes or distribution rate  
20 changes that occur, that these would no longer be  
21 valid rates." So, I'd request that the  
22 Commission request that we file a compliance  
23 filing 60 days prior, that, if there was no  
24 rates -- no other distribution rate changes --

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1                                   ***[Interruption due to fire alarm***  
2                                   ***activation.]***

3                                   CHAIRMAN GOLDNER: We'll go off the  
4                                   record.

5                                   *(Due to the fire alarm activation, the*  
6                                   *hearing was recessed at 11:47 a.m.,*  
7                                   *and, after receiving the "all clear"*  
8                                   *notification, the hearing resumed at*  
9                                   *12:03 p.m.)*

10                                  CHAIRMAN GOLDNER: Okay. We'll go back  
11                                  on the record.

12 BY MR. TAYLOR:

13 Q       So, sorry. Just to pick up where we were.  
14       Mr. Goulding, you were suggesting a compliance  
15       filing.

16 A       (Goulding) Yes. So, I was looking -- we were  
17       looking at as administratively efficient to file  
18       both the rates for September 1st, 2022, and  
19       August 1st, 2023, along with those revenue per  
20       customer targets, which are in GSL-8. And the  
21       request would be that we have -- we make a  
22       compliance filing 60 days prior to August 1st,  
23       and those rates would match what's in here.

24                                  Obviously, if there was a distribution

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 rate change, then that would not -- then, those  
2 rates would change.

3 Q So, just to be clear, just so I understand. The  
4 compliance filing is efficient, because we know  
5 what the change is going to be now. But we know  
6 that -- but it's 12 months away, or it's in the  
7 future, in any event. And, so, we don't want to  
8 just simply change the rates without telling the  
9 Commission. So, the idea would be to file a  
10 compliance filing, and this would be a downward  
11 adjustment of rates, correct?

12 A (Goulding) That's correct.

13 Q And then, that would set the rates at what is  
14 shown in the schedule, is that correct?

15 A (Goulding) That's correct. And, for -- the  
16 reason why it works for Northern is because  
17 there's only one step increase. We don't have  
18 another, a subsequent step increase.

19 Q And, again, just to clarify, if there were to be  
20 something in the nature of an exogenous event, a  
21 tax change, something like that that is  
22 contemplated, it would change the -- would cause  
23 a change in rates, then we would not make a  
24 compliance filing. We would actually incorporate

[WITNESS PANEL: Goulding|Sprague|LeBlanc|Nawazelski]

1 the change in rates next August into a different  
2 rate filing, is that right?

3 A (Goulding) That is correct.

4 MR. TAYLOR: I have no further  
5 questions.

6 CHAIRMAN GOLDNER: Okay. Very good.

7 MR. TAYLOR: I would ask, before we go  
8 to closing, unless you have any further questions  
9 for Mr. Sprague, the fire alarm did delay our  
10 hearing a bit, and he has come back. But I do  
11 know that he has an appointment that he needs to  
12 get to. So, I would ask if he could be excused  
13 now, that would be great.

14 CHAIRMAN GOLDNER: Yes, please. Thank  
15 you, Mr. Sprague.

16 WITNESS SPRAGUE: Thank you.

17 CHAIRMAN GOLDNER: Okay. Without  
18 objection, we'll strike ID on Exhibits 1  
19 through 3, admit them as full exhibits.

20 And hold the record open for the record  
21 request, Exhibit 4, which was the audit from the  
22 DOE.

23 *(Exhibit 4 reserved for record*  
24 *request.)*

1 CHAIRMAN GOLDNER: And we'll move to  
2 closing, beginning with the Department of Energy,  
3 and Attorney Dexter.

4 MR. DEXTER: Thank you, Commissioners.  
5 I will keep this short.

6 The Department of Energy is supportive  
7 of the rates proposed for effect September 1st,  
8 2022. We believe the calculation of the rates  
9 conforms to the Settlement that we signed just a  
10 few months ago in the underlying rate case. We  
11 believed that this step adjustment, which  
12 incorporates the "net plant approach", is  
13 preferable to the "list approach" that the  
14 Company submitted in the rate case, mostly  
15 because the list included the entire capital  
16 budget or non-growth capital budget. We believe  
17 there might be a place for a step adjustment  
18 involving a smaller, specified list, without  
19 going through the net plant exercise. But that's  
20 not what we have here. That's something that we  
21 can discuss in the investigative docket on step  
22 adjustments when that comes around.

23 We are not supportive of a simple  
24 compliance filing for August 1st, 2023. While I

1 haven't specifically researched the statutes, my  
2 understanding is that base rate changes,  
3 generally speaking, go to hearing. It may just  
4 be a simple rate reduction, if nothing happens  
5 with distribution rates between now and 2023.  
6 But a lot can happen in a year. And I don't see  
7 a huge harm, you know, if it turns out to be a  
8 simple hearing.

9 So, we would recommend approval of the  
10 rates for September 1st, 2022, but not approval  
11 of the rates for August 1st, 2023, subject to a  
12 compliance filing. We think the Company ought to  
13 come in at that time and explain the rates.

14 I wanted to offer an answer to  
15 Commissioner Chattopadhyay's question about the  
16 historic split between growth and non-growth. I  
17 think I found that answer in the Company's  
18 testimony in the underlying rate case. And I'll  
19 throw this out there, and, if the Company wants  
20 to correct it, they can.

21 But, if you were to go to the  
22 Sprague/LeBlanc testimony from 21-104, and go to  
23 Page 16, there is a chart that shows actual  
24 spending brokered between growth and non-growth.



1           And I believe the results are along the lines of  
2           what Mr. Goulding indicated, that the growth was  
3           higher in prior years than what's shown here for  
4           2021, more like a 30 percent allocation -- not  
5           "allocation", but a 30 percent spending on  
6           growth.

7                         It seems to the Department that the  
8           calculation presented in the first column of the  
9           step adjustment, which is Exhibit 2, the page  
10          we've been talking about all day, Exhibit 2,  
11          Page 20, that the first column, I say the "first  
12          column", Column (a), which is the revenue  
13          recalculation on the total capital budget, the  
14          capital investments and the total change in net  
15          plant, doesn't seem to generate much controversy.  
16          It seems that a lot of the discussion and the  
17          questions get to Columns (b) and (c), where we're  
18          trying to allocate between growth and non-growth.

19                         The reason I point out the obvious is,  
20          and I've said this in many step adjustment  
21          hearings, it's important that the Company not  
22          receive recovery for growth investments, because  
23          there is no adjustment to the revenue calculation  
24          that comes out of a rate case. In other words,

1 test year revenues, you know, subject to minor  
2 adjustment, become factored into the rate  
3 calculation. And, so, if we're going to allow,  
4 you know, adjustments for future events on the  
5 plant side, if we don't also adjust revenues,  
6 then it becomes a -- an imbalanced step  
7 adjustment.

8 So, one of the things that I think we  
9 ought to explore in the IR docket is using a  
10 Column (a) approach, but maybe adding a line in  
11 for additional revenue that was achieved in that  
12 step year. For example, today, we heard the  
13 witnesses say that there was significant  
14 investment down in Tuscan Village, and customers  
15 are there and there is new revenue. That might  
16 be a more direct way to approach the step  
17 adjustment situation. So, I just throw that out  
18 as a thought.

19 We will file the audit as a record  
20 response, as requested. And, in summary, we  
21 would recommend approval of the rates proposed  
22 for September 1st, 2022.

23 CHAIRMAN GOLDNER: Okay. Thank you,  
24 Attorney Dexter. And we'll move to the Company,

1 and Attorney Taylor.

2 MR. TAYLOR: Thank you, Commissioners.  
3 Thank you for your time today, and your  
4 thoughtful questions. And thank you, also, to  
5 the Department of Energy for its time today, and  
6 its recommendation in favor of our proposal.

7 In Order 26,650, in Docket DG 21-104,  
8 the Commission had indicated that the Company's  
9 step increase "may be allowed, if the method of  
10 calculating the step is appropriate and the  
11 resulting rate increase is reasonable." The  
12 testimony presented by the Company's witnesses,  
13 in writing and at hearing today, demonstrate that  
14 the method agreed to by the parties in the  
15 Settlement is reasonable, appropriate, and  
16 consistent with accounting practices and  
17 traditional ratemaking principles. Moreover, the  
18 methodology agreed to by the parties results in a  
19 revenue requirement that is reasonable.

20 The Company's filing is compliant with  
21 the Settlement, and it provides a significant  
22 amount of information supporting the purpose and  
23 reasonableness of the Company's 2021 non-growth  
24 capital projects and additions.

1           There's been no argument or evidence  
2           presented today that the Company's 2021 projects  
3           for non-growth investments were unreasonably or  
4           imprudently incurred.

5           To address the calculation that we've  
6           spent a lot of time on today, and in prior  
7           dockets, as the Company's witnesses have  
8           explained, the Company does believe that it's  
9           appropriate to allocate costs, in this case,  
10          depreciation expense, to the category of  
11          investment that produced the costs. It's simply  
12          a statement of fact that depreciation expense  
13          includes vintage year investments that must be  
14          allocated appropriately between growth related  
15          investments and non-growth related investments.  
16          This is consistent with utility accounting  
17          practices and consistent with ratemaking  
18          principles, and this is the methodology that was  
19          agreed to by the Settling Parties, and,  
20          therefore, incorporates a reasonable and accurate  
21          approach.

22          Assigning all depreciation expense to  
23          non-growth investments does not result in an  
24          accurate calculation for the change in non-growth

1 net plant. And that's because the associated  
2 depreciation expense will be overstated. And, as  
3 a result, the revenue requirement for the 2021  
4 change in non-growth net plant will be  
5 arbitrarily reduced.

6 The Settlement in DG 21-104, which the  
7 Commission has authorized largely found to be  
8 just and reasonable, was the product of multiple  
9 days of negotiations. And the components of the  
10 Agreement were carefully calibrated and  
11 negotiated among the parties to achieve balance  
12 among the parties' interests.

13 And, so, to, and I don't get the sense  
14 from the Commission that this is the case, but to  
15 impose any sort of different methodology at this  
16 time would upset the settlement expectations of  
17 the parties, who are very sophisticated, very  
18 competent parties, the DOE and the OCA, and they  
19 had hired experts, and we all looked at this  
20 together, really kicked the tires on it, and  
21 determined that this was a just and reasonable  
22 approach.

23 And I think that, based on the  
24 conversations today, as a general matter, I think

1           that there is a sense that the "change in net  
2           plant approach" is appropriate. There may be  
3           some small difference of opinion as to calculate  
4           it. But I do think that we've demonstrated today  
5           that what we've presented is a reasonable way of  
6           doing it. And I think that's what the Commission  
7           should consider. It is something that the  
8           parties settled upon.

9                         So, we understand that the Commission  
10           intends to examine step adjustment methodologies  
11           in a separate investigatory docket. And we  
12           certainly will be enthusiastic participants in  
13           that, and we welcome it. I certainly think it  
14           makes sense to try to determine a uniform  
15           approach across utilities. And, so, some of the  
16           questions we've discussed today I think are  
17           appropriately left for that docket.

18                        In this docket, I would ask that the  
19           Commission take the product of the Settlement  
20           negotiations among the parties, determine it to  
21           be reasonable, and approve the Company's proposed  
22           revenue requirement for its step adjustment.

23                        I will ask that -- or, I guess remind  
24           the Commission that this is something that we

1           have requested for effect on September 1, which I  
2           realize is not very far in the future. So, I  
3           don't know if there's any sense that that's not  
4           going to happen, but we are requesting that this  
5           be -- that we have an order that will allow the  
6           rates to take effect on September 1.

7                         And, beyond that, we appreciate the  
8           Commission's time.

9                         CHAIRMAN GOLDNER: And just a question  
10          on that.

11                        When would the Company need the order,  
12          in order to implement the rates on September 1st?

13                        It would be great if the answer was "September  
14          29th", but probably not.

15                        MR. TAYLOR: That would -- we would  
16          need to talk to our Billing Department --

17                        CHAIRMAN GOLDNER: Okay.

18                        MR. TAYLOR: -- to determine that.  
19          There's sometimes some wiggle room of a couple  
20          days, but not more than that. And it depends,  
21          from month to month, just how many days that is.

22                        So, I don't have an answer for the  
23          Commission.

24                        CHAIRMAN GOLDNER: Okay. We might, in

1           this case, consider a two-part order, that gets  
2           an answer on the main question by the 1st, and  
3           then takes care of some of these lingering  
4           details and disputes later on. So, we may do  
5           something like that in this case. Our attorney  
6           is out until Monday. So, it will be close for us  
7           to be able to finish on time. But we'll endeavor  
8           to do so, understanding that it would be a lot  
9           easier to have an answer by the 1st. So, we'll  
10          target the 1st, and having it to you by then, and  
11          put something in the file, if that's not, for  
12          some reason, not going to happen.

13                   MR. TAYLOR: Very good. Appreciate it.

14                   CHAIRMAN GOLDNER: Okay. Is there  
15          anything else today?

16                           *[No verbal response.]*

17                   CHAIRMAN GOLDNER: All right. Very  
18          good. So, I'll thank everyone, in particular,  
19          the witnesses. We'll take the matter under  
20          advisement, and we'll issue an order. We are  
21          adjourned.

22                           ***(Whereupon the hearing was adjourned***  
23                           ***at 12:18 p.m.)***